PROPERTY OF TOWN CLERK

TOWN Report

1971

Merrimac, Massachusetts

INDIAN HEAD PARK, MERRIMAC, MASS.

ANNUAL REPORT

OF THE

TOWN OFFICERS

OF THE

TOWN *of* MERRIMAC

FOR THE

YEAR ENDING DECEMBER 31,

1971

Printed by
THE SUBURBAN PRESS
West Newbury, Mass.

WALLACE SPOFFORD CARTER
1921 - 1971

This book is dedicated to a man who truly belongs to his town. Growing, living, working, serving, "Mike" Carter devoted his whole life to his town and his church. In the church he served many useful functions during the years, and for the past six and a half years he has helped to keep its purse and its conscience. He added his presence to its worship and his voice to its prayers.

In the community, he displayed what the ministry of the laity truly is by finding his place of service in community affairs. He has left a splendid example of honesty and integrity, of careful research, of selfless dedication to the well-being of Merrimac and all its citizens. He died in the midst of his concern for the destiny of persons and the resolution of difficult situations in our town.

He was a man of varied interests, the Fire Department being one of his great loves. Most especially, he has taught us by his conscientious and prompt service in church and community that the old-fashioned virtues of unimpeachable honesty, hard work, self-sacrifice, and trust in God are not out of date, but timeless qualities that our nation and our world sorely needs.

We shall miss him, but we shall take comfort that he and his kind shall endure to the glory of God our Father and through the promises of our Lord Jesus Christ.

In Memoriam

To Those

Who Have Held a Public Office

in the

Town of Merrimac

Wallace S. Carter
A. Ray Clark, Sr.
Cecil L. Dressler
Edward C. Greeley
Frederick Ingraham
Chester E. Whiting

DIRECTORY OF TOWN OFFICERS

MODERATOR 1 yr

Robert L. Eckert - 1973

BOARD OF SELECTMEN 3 yrs.

* ~~Wallace S. Carter~~	~~Term Expires 1972~~
Raymond P. David, Chairman	Term Expires ~~1973~~ 1976
Bernard H. Connor	Term Expires 1974
* Died 8/1971	
Richard P. Gallagher Resigned	Term Expires ~~1972~~ 1975

ASSESSORS - 3 yrs.

Joseph F. Dugas CLERK	Term Expires 1974
J. Duncan How THIRD	Term Expires ~~1972~~ 1975
Milton E. Webster CHAIRMAN	Term Expires 1973

TOWN CLERK 1 yr.

Dorothy A. Cloyd 1973

TAX COLLECTOR - 3 yrs.

Wilfred G. Journeay 1973

TOWN TREASURER 1 yr

Roy C. Journeay - 1973

MUNICIPAL LIGHT COMMISSIONERS 3 yrs

Wilbur E. Wallace	Term Expires 1974
Brian W. Peavey	Term Expires ~~1972~~ 1975
George A. Waterhouse	Term Expires 1973

MUNICIPAL WATER COMMISSIONERS 3 yrs

Wilbur E. Wallace	Term Expires 1974
Brian W. Peavey	Term Expires ~~1972~~ 1975
George A. Waterhouse	Term Expires 1973

SCHOOL COMMITTEE - 3 yrs.

Zillah M. Buzzell	Term Expires 1974
~~Rita D. Twist~~ - Resigned 6/11/71 FRANCIS ROWAN	Term Expires 1974
Raymond R. ~~Walton~~ ESTABROOK	Term Expires 1975
~~Eida V. Jervey~~ DAVID. SHAW	Term Expires 1975
Daniel S. Gulezian CHAIRMAN	Term Expires 1973
John R. Cote - Appt. 8/10/71 Resigned 2/28/73	

TRUSTEES OF CEMETERY - 3 yrs.

Merrill B. Smith	Term Expires 1974
* ~~Arthur R. Clark~~ CLAYTON K. TURNER SR.	Term Expires ~~1972~~ 1975
Alva W. Clark	Term Expires 1973
* Died 12/71	
Clayton K. Turner, Sr. - Appt. 12/21/71 Resigned - Harold Airbaur	

TRUSTEES OF PUBLIC LIBRARY 3 yrs.

Maurice Carey RESIGNED 12/31/72	Term Expires 1974
Charlotte P. Gulezian	Term Expires 1974
~~Bernard C. Bickum~~ ALICE BLANCHARD	Term Expires 1975
Eida V. Jervey	Term Expires 1975
Nancy C. MacGregor	Term Expires 1973
Robert L. Eckert	Term Expires 1973

TRUSTEES OF KIMBALL PARK - 3 yrs.

Douglas E. McAllister	Term Expires 1974
~~W. Edward Maguire~~ LOUIS BIBEAU	Term Expires 1972 75
Albert D. Sanborn	Term Expires 1973

PLAYGROUND COMMISSION - 5 yrs.

William B. Bickford	Term Expires 1976
~~Arthur R. Cloyd~~ ROBERT RANDALL	Term Expires 1972 77
George J. P. Stevens	Term Expires 1973
Leon B. Smith	Term Expires 1974
Michael J. McLaughlin	Term Expires 1975

BOARD OF HEALTH - 3 yrs.

Arthur W. Hoyt	Term Expires 1974
~~Arthur R. Cloyd~~ EDWARD STREETER	Term Expires 1972 75
Allen F. Stevens CHAIRMAN	Term Expires 1973

CONSTABLES - 3 yrs.

Donald A. Dwyer	Term Expires 1974
Francis J. Mathews	Term Expires 1974
Brian W. Peavey	Term Expires 1974

CHIEF OF POLICE

Arthur D. Evans - Appointed Provisional Chief

REGULAR POLICE OFFICERS

Francis J. Mathews
Arthur D. Evans
Donald A. Dwyer - Resigned 10/30/71
James A. Smith
Alfred Nichols

SPECIAL POLICE OFFICERS

FRED A. SMITH, Honorary
DR. HARRY BLOTNER, Honorary
ALEXANDER M. SULLIVAN, Honorary Chief
KENNETH D. HASKELL, Honorary
THOMAS CHAFF, Honorary
GEORGE R. BUZZELL, Honorary
FRANK DANFORTH, Honorary

Richard G. Noone
Brian W. Peavey
David N. Sharkey
Roland L. Spinney
Paul J. Tilton
Edward Syvinski
Robert B. Kimball
William J. Burns
Richard D. Smith, Police Trainee

POLICE WOMEN
M. Lucille Gamelin, Sergeant
Rachael L. Adams, School Crossing
Rena Blanchette, School Crossing
Hazel Packard, School Crossing

SURVEYORS OF LUMBER AND MEASURERS OF WOOD AND BARK

1 yr 1973

Richard E. Sargent

Walter D. Calnan

Wallace P. Spencer

TREE WARDEN

3 yrs 1973

Donald A. Dwyer

PLANNING BOARD

5 yrs

James P. Glidden	Term Expires 1976
~~Ronald Shaw~~ William Vigadaott	Term Expires ~~1972~~ 1977
~~Peter F. Smiles~~ Lucien Villemure	Term Expires 1973
~~Arnold W. Spofford~~ Rosalind G. Tufts	Term Expires 1974
~~Corrada Pirrotta,~~ Resigned 11/10/71 Arthur [illegible]	Term Expires 1975

SUPERINTENDENT OF STREETS

Albert W. Lord

DOG OFFICER

~~Roger A. Mears~~
William Robert

HEALTH NURSE

Charlotte E. Stepanian

TOWN ACCOUNTANT

Gertrude C. MacKenzie

DIRECTOR OF CIVIL DEFENSE

Ronald A. Evans

FOREST FIRE WARDEN

Richard J. Powers

FIRE DEPARTMENT ENGINEERS

Richard J. Powers, Chief

Harold J. Hume

David Stewart

LEGAL COUNSEL

Richard P. Hamel

APPEALS BOARD

~~Shirley Spencer~~ PARKER K PAINE	Term Expires 1974
David W. Goodwin	Term Expires 1974
Robert MacLeod	Term Expires 1974
~~George R. Dewhirst~~ WILLIAM J. BURNS	Term Expires 1972
~~Norman F. Bishop~~ ~~GORDON~~	Term Expires 1973
~~A. Bruce MacGregor - Resigned 9/28/71~~	Term Expires 1973
Francis X. Sheehy - Appt. 12/14/71	

ASSOCIATE MEMBERS BOARD OF APPEALS

~~Parker K. Paine~~ GORDON ROBINSON ~~William J. Burns~~

JOHN SHEEHAN RICHARD HERBERT

FENCE VIEWERS

Kenneth E. Haskell

John Carver William T. Willneff

INSPECTOR OF MILK, ANIMALS AND SLAUGHTERING

George L. Pittman

GAS INSPECTOR

James H. Gleason

WIRING INSPECTOR

Roy E. Keiser

INSPECTOR OF PLUMBING AND SEWAGE DISPOSAL SYSTEMS

Edward Treshinsky

BURIAL AGENT

Harrison DeLong

VETERANS' SERVICE OFFICER

Harrison DeLong

VETERANS' GRAVE OFFICER

Harrison DeLong

VETERANS' AGENT

Harrison DeLong

TOWN FOREST COMMITTEE

Parker McLaren	Term Expires 1974
Edgar D. Sargent	Term Expires 1972
Albert W. Lord	Term Expires 1973

REGISTRARS OF VOTERS

Mildred Harrington	Term Expires 1974
Michael J. McLaughlin	Term Expires 1972
Arthur R. Cloyd	Term expires 1973

JANITOR OF TOWN HALL

Arthur R. Cloyd

5 yrs.

HOUSING AUTHORITY

Dorothy E. Olson	
George L. Culbert - Resigned 4/21/71	Term Expires ~~1972~~ 1977
~~Joseph M. Greaney, Sr.~~ Joel Gosselin	Term Expires 1973
Edmond S. Hamel	Term Expires 1975
Alexander M. Sullivan	Term Expires 1976
George E. Lucy - To fill unexpired term	

VOTE FOR OFFICERS ANNUAL ELECTION
March 1, 1971

Moderator	
Robert L. Eckert	827
John G. Buzzell	1
Blanks	137
Town Clerk	
Dorothy A. Cloyd	880
Pauline Buzzell	1
Blanks	84
Selectmen	
Bernard H. Connor	553
Frank C. Casazza	112
Alva W. Clark	285
Blanks	15
Assessor	
Joseph F. Dugas	460
Adoneo F. Boetti	188
Corrado Pirrotta	274
Blanks	43
Board of Health	
Arthur W. Hoyt	841
Blanks	124
Treasurer	
Roy C. Journeay	795
Ralph L. Buzzell	1
Blanks	169
School Committee	
Judith A. Arcisz	173
Zillah M. Buzzell	469
John R. Cote	450
Rita D. Twist	486
David W. Shaw	1
Roderick D. MacDonald	2
Blanks	349

Trustees of Cemeteries	
Merrill B. Smith, Sr.	837
Blanks	128
Library Trustee	
Charlotte P. Gulezian	736
Maurice Carey	701
Blanks	493
Trustee of Kimball Park	
Wilbur E. Wallace	1
Douglas E. McAllister	3
Joseph F. Dugas	1
William B. Bickford	1
Maurice Carey	2
James A. Flynn	1
Walter Calnan	3
Frederick Ingraham	1
Robert L. Eckert	1
Blanks	951
Water Commissioner	
Wilbur E. Wallace	987
Blanks	178
Surveyors of Lumber & Measurers of Wood and Bark	
Wilbur E. Wallace	1
Douglas E. McAllister	1
Donald A. Dwyer	2
Frederick Ingraham	1
Wallace P. Spencer	1
Robert L. Eckert	1
George Trefethen	1
William B. Bickford	1
Richard E. Sargent	1
Richard W. Pearson	1
George R. Hoyt	2
Blanks	2882
Playground Commission	
William B. Bickford	723
Blanks	242

Constable	
Francis J. Mathews	727
Brian W. Peavey	638
Donald A. Dwyer	489
Ernest S. Packard	267
Clayton K. Turner, Sr.	331
Richard E. Gilmore	5
Blanks	438
Planning Board - 1 year	
Ronald K. Shaw	745
Blanks	220
Planning Board - 5 years	
James P. Gliden	740
Blanks	225
Merrimac Housing Authority	
George L. Culbert, 1 yr.	534
Joseph M. Greaney, Sr., 2 yrs.	631
Edmund S. Hamel, 4 yrs.	674
George E. Lucy	520
Alexander M. Sullivan	690
Blanks	811

JURY LIST

The following Jury List for the calendar year beginning July 1, 1971 has been prepared by the Merrimac Board of Selectmen in compliance with Chapter 234, Section 4, of the General Laws and adopted June 29, 1971:

ATKINS, Lester N., Emery Street	Retired
BIXBY, Cliffton E., 82 River Road	General Electric
BRODIE, Norman H., Emery Street	Route Salesman
BURNS, Alice M., 14 Middle Road	Secretary
BUZZELL, Gerald E., 1 Abbott Street	Truck Driver
CARROLL, Florence I., 114 River Road	At home
COLE, Virginia N., Locust Street	At home
CLARK, Alva W., River Road	Western Electric
CYR, Genevieve F., Merrimac Street	At home
DIGNARD, Normand J., Bear Hill Road	Machine Operator
DOLIBER, Betty C., 9 Sawyer Street	At home
DONAGHUE, Joseph A., River Road	Retired
EMERY, Richard, 15 Judkins Court	Letter Carrier
EVANS, Ronald A., Sunset Terrace	Counter worker
FOWLE, Alice E., 115 Church Street	At home
GIBBS, Velma G., 13 Locust Street	Retired
GLIDDEN, Virginia P., 105 River Road	At home
HAMLIN, Harriett L., 72 River Road	At home
HARGRAVES, Lorraine, 3 Spring Street	Shoe Worker
HARGRAVES, Velma A., 4 Winter Street	At home
HEATH, Virginia P., 107 E. Main St.	Western Electric
HUTCHINS, Mae E., Lancaster Court	At home
JERVEY, Eida V., Harriman Road	At home
KELLY, Marie A., Birchmeadow Road	At home
KENNEDY, Richard A., Middle Road	Electrician
KNAPP, Hazel L., Birchmeadow Road	At home
LURVEY, Erwin D., 39 Locust Street	Laborer
MAHONEY, George F., Merrimac Terrace	Retired
MERRITT, James I., 80 E. Main St.	Machinist
MERRITT, Ralph M., 22 Lincoln Street	Western Electric
NEWELL, John A., 29 Mill Street	Layout Operator
PACKARD, Frances M., 19 Prospect St.	At home
PATTEN, Dorothy A., 38 Woodland Street	Reporter
PITTMAN, George L., 30 W. Main St.	Dairy Inspector

PIERCE, James B., 2 Summer Street	N.E.T. Co.
RANDALL, Robert D., 5 Adams Street	Postal Clerk
SAWYER, Dorothy L., 21 Pleasant St.	Western Electric
SAYERS, Robert T., Walnut Street	Route Driver
SIELICKI, Edward J., Birchmeadow Road	Western Electric
WEST, Olive E., 35 E. Main St.	At home
WILLIAMS, Eleanor M., 23 Union Street	At home

RAYMOND P. DAVID
WALLACE S. CARTER
BERNARD H. CONNOR
Board of Selectmen

MERRIMAC FIRE ALARM

Emergency Fire Alarm Telephone Number 6-2211

Emergency phone 6-2211 should be used for fire calls only. If for any reason line is out of order, dial operator and ask for EMERGENCY OPERATOR.

IN ALL CASES GIVE YOUR NAME AND EXACT LOCATION OF FIRE

3-3	Chief's Call
4	Former Mass. Northeastern Bus Garage, East Main Street
5	Merrimac Square
12	Locust Street, corner of Green Street
13	Main Street, opposite Forest Street
14	Main Street, near residence of Mrs. William H. Franklin
15	Birchmeadow Rd. and Main St., to Haverhill-Merrimac line
16	Woodland and Grove Street
17	School and Pleasant Streets
18	School and Mill Streets
21	East Main Street, opposite Skip's Snack Bar
23	East Main Street, near residence of William F. Acorn
24	Church Street, opposite Maple Street
25	Liberty and Mechanics Streets
26	Summer and Prospect Streets
27	Church Street, near residence of Richard Powers
28	Sawyer and Nichols Streets
31	Pleasant Street, Merrimacport
32	Merrimac Street, near Middle Road
34	Merrimac Street, Merrimacport
35	High St., Merrimacport, near Merrimac Brass Foundry
36	Merrimac and Broad Streets, Merrimacport
41	Lower East Main Street, Lake Attitash entrance
42	Lake Attitash Park at Fern Avenue
43	Emery Street at Burnside
51	Locust and Walnut Streets
52	Lower Locust Street, to Merrimac-Haverhill line
62	Birchmeadow Rd., and Hadley District, Telephone—No Box
71	Bear Hill Rd., to Newton, N.H. line, Telephone-No Box
72	West Shore, Lake Attitash, Telephone-No Box
74	Dance Hall, Lake Attitash, Telephone-No Box - Call 6-2211
121	Nativity Church, Green Street

132	Elementary School - Union Street
271	Elementary School - Church Street
2	Recall - All Out - Also All Clear Air Raid

NO SCHOOL SIGNAL

NO SCHOOL announcements will be made over Station WBZ and WHAV after 7 o'clock in the morning.

6:30 a.m. 11 - 11 - 11 - No school all day.

REPORT OF THE BOARD OF SELECTMEN

At the annual town election in March, 1971, Bernard H. Connor was re-elected to a three year term on the Board of Selectmen. The Board was organized as follows:
Raymond P. David, Chairman; Bernard H. Connor, Clerk; and Wallace S. Carter, third member. The untimely death of Wallace Carter in August, was a great loss not only to this Board but to all the townspeople of Merrimac. At a special election held in November, Richard P. Gallagher was elected to fill the vacancy caused by the death of Wallace Carter. The Board then organized with Richard P. Gallagher as third member.

On several occasions during the past year we have continued meetings with representatives of the engineering firm of Camp, Dresser & McKee and State officials in reference to the Merrimac sewerage system. At present we are meeting with these agencies and officials to try to alleviate the sewerage problem.

During the past year we have lost the services of the Amesbury police lock-up and have been utilizing the facilities of the Salisbury police station. We also have made arrangements to have the Carleton Ambulance Service help with ambulance service for the town.

The program of the office of Economic Development Act has resulted in the hiring of three unemployed persons. One as assistant superintendent of highways; one as school custodian; and, one police officer. This program is funded by Federal funds and is no cost to the town.

The Board of Selectmen voted to notify the Whittier Regional Vocational Technical High School Committee of our interest to become a member town of the Vocational School Region and have placed an article of the warrant to bring this before the voters at the annual Town Meeting on February 28, 1972.

A Civil Service exam was held for the position of chief of police of Merrimac. The Division of Civil Service has furnished the Board of Selectmen with names of persons eligible for appointment to that position. However, since an appeal has been filed with the Division of Civil Service it will probably take a few more months before that position will be filled under Civil Service.

During the past year it has been necessary for the Board to meet with various agencies and officials of State and Federal programs. These meetings were held in the Merrimac office, other communities and in Boston. It will be necessary to continue these meetings because of the ever increasing need for local government to be in constant contact with State and Federal agencies and officials for the purpose of receiving Federal and State assistance such as grants for such growing problems as sewerage, water and municipal building.

Again we would like to express our deep sympathy for the loss of Selectman Wallace S. Carter who was so dedicated to the people and problems of the town of Merrimac.

We wish to thank all elected and appointed officials and the citizens of the town for the cooperation we have received throughout the past year.

RAYMOND P. DAVID, Chairman
BERNARD H. CONNOR, Clerk
RICHARD P. GALLAGHER

REPORT OF THE TOWN TREASURER

To the Citizens of the Town of Merrimac:

The balances, receipts and disbursements for the year 1971 were as follows:

Balance, January 1, 1971	$ 217,513.24	
Receipts to January 1, 1972	2,611,575.51	
		$2,829,088.75
Payments on Warrants	2,550,189.23	
Balance, January 1, 1972	278,899.52	
		$2,829,088.75

Respectfully submitted,
ROY C. JOURNEAY
Town Treasurer

REPORT OF THE COLLECTOR OF TAXES

I submit my report as Collector of Taxes for the year ending December 31, 1971.

I wish to thank the various officials and citizens for their cooperation during the past year.

1971	Comm.	Uncollected	%
Real Estate	$925,281.00	$58,661.85	.063
Water Liens	780.15	190.05	.243
Personal Property	30,203.97	2,393.02	.079
Excise	112,645.92	* 26,663.08	.236
Farm Animal Excise	312.20	102.25	.327

* $13,655,24 not committed until 12/13/71
Not over due until Feb. 13, 1972

1970			
Real Estate	807,547.45	8,778.26	.010
Water Liens	300.85	39.45	.13
Personal Property	27,440.90	1,718.97	.062
Excise	98,747.35	2,292.98	.023
Farm Animal Excise	298.72	80.50	.269
1969			
Personal Property	30,921.51	231.80	.007
Excise	105,537.49	1,414,08	.133

A considerable amount of extra work was made for the Collector and Assessors and many tax payers inconvenienced because the State used the 1970 list of registrations to issue the 1971 Excises by and as a result many people received an excise who had not registered a car in 1971.

Respectfully submitted,

WILFRED G. JOURNEAY
Collector of Taxes

REPORT OF THE PUBLIC LIBRARY

Trustees of the Merrimac Public Library submit their annual report for 1971, the ninety-fifth report.

Merrimac residents, old and young, continued to make greater use of the library during the past year. On the new schedule of fulltime service, 40% more books were borrowed than in 1970, and 265 new borrowers were registered.

To meet the increased demand for library service, 1185 volumes were added to the collection, of which 978 were purchased and 207 were donated. The periodical collection was increased to a total of forty adult and five juvenile publications. Audiovisual materials now include 190 recordings, 120 filmstrips and six tape cassettes. The Eastern Regional Library System loaned the library 1900 volumes, 1770 from the bookmobile service, and 130 through interlibrary loans.

An inventary of the entire collection was completed, including repairs, weeding, replacement and cataloging. Ninety-five volumes of antiquarian interest were assembled in three special collections: the West Amesbury Social Library, The A. P. Wadleigh, and The Hoyt. Unpublished local history materials were classified for use in anticipation of increased interest in the coming centennial of Merrimac.

For the convenience of the public, an outdoor sign has been erected on the library grounds, a drinking fountain has been installed on the main floor, and a floor fan and copying machine acquired. The major improvement was the replacement of the heating system, a first step in renovation of the basement for use as a children's room.

National Library Week was observed in the spring with the founding of the Friends of the Library, a volunteer adult group to assist in planning special programs and exhibits. The summer reading program for children, aiming this year for quality rather than quantity of books read, held a summer hobby show at which prizes and certificates were awarded to 95 children. The first annual A. P. Wadleigh Memorial essay contest for a work of local history by a Merrimac senior in high school, was won by Raymond C. Estabrook, who was awarded the prize of $50. by the Trustees, at the Pentucket Senior Awards Assembly in June.

Benefactors whom the Trustees wish especially to thank, include the 32 individual donors of usable books and recordings added to the library's holdings, and the 16 Merrimac residents who loaned exhibits for display throughout the year. Donation, bequests, or memorial gifts may be made to the library at any time, and will be gratefully acknowledged.

Respectfully submitted,

BERNARD C. BICKUM
MAURICE CARY
EIDA V. JERVEY
NANCY C. MacGREGOR
CHARLOTTE GULEZIAN
ROBERT ECKERT

REPORT OF THE CEMETERY TRUSTEES

The Trustees of the Merrimac Cemetery Department submit the following report. Trustees organized as follows:
A. Ray Clark, Chairman, Merrill B. Smith, Sr., Clerk and Alva W. Clark, Secretary. Mr. Charles Haynes was reappointed superintendent.

Trustees are finding it more difficult to store machinery because of the lack of space in the tool house. It has become necessary to use the tomb for storage of large equipment.

Fifteen lots were sold this year and thirty-four openings were made.

We were saddened by the death of A. Ray Clark, who had been a trustee for fifteen years. Mr. Clayton Turner, Sr., was appointed to fill the unexpired term of Mr. Clark.

Respectfully submitted,

ALVA W. CLARK, Acting Chairman
MERRILL B. SMITH, SR., Clerk
CLAYTON TURNER, SR., Acting Secretary

REPORT OF INDUSTRIAL DEVELOPMENT COMMISSION

The year 1971 was started by the Commission obtaining approval at the Annual Town Meeting of an article authorizing the formation of an Industrial Development Financing Authority. Should the Town be approached by a qualifying industrial firm, such an authority, in cooperation with and the approval of the State Finance Board can acquire and develop property, construct buildings, issue bonds, lease and transfer such property.

The Commission advertised in four issues of the New England Real Estate Journal during the year.

Two hundred of our "Opportunity in Merrimac" brochures were mailed to major industrial firms throughout the United States. Several acknowledgments were received in reply.

We have been approached by two firms during the year who evidenced interest in locating here. One found itself financially not in the position to make the move. The other firm is still undecided as to what it wants to do.

We have, with approval of the Selectmen and Mrs. J. J. Chalifour, on whose land it is located, erected a bill board sign reading "Merrimac Invites Industry." The poles supporting the sign were set by the Merrimac Light Department– thanks for the cooperation.

Meetings are held monthly. It is our sincere hope that through the various means being tried, we can attract desirable light-industrial plants to our community. We believe that our town will become more attractive when, in the future, we can assure firms approaching us of adequate sewerage and water facilities.

Very truly yours,

KENNETH G. FOWLE, Chairman
HENRY J. BERTRAM
JOSEPH F. DUGAS
HAROLD J. HUME
J. EDWARD MAGUIRE
PETER F. SMILES
JAMES S. SMITH

REPORT OF DIRECTOR OF VETERANS' SERVICES

The Honorable Board of Selectmen
Merrimac, Massachusetts 01860

Gentlemen:

Submitted herewith is my annual report for the year ending December 31, 1971.

As Veterans' Service Officer the accomplishments have been many as follows:
Securing compensation, pensions, hospitalization, outpatient treatment, additional pension for the housebound, educational benefits, G.I. loans, insurance, affidavits, medical records, Viet Nam bonus applications, annual income questionnaires, tax exemptions, burial allowances, power of attorneys, certificates of service, and many other varied services. I have also had many phone calls, personal contacts, and many letters have been drafted and typed for veterans and their dependents. Grave markers and flags were distributed as required.

As Veterans' Agent I have taken applications for benefits, allowed justified payments, issued vouchers, issued food orders, obtained authorizations and reimbursements, and maintained records. I have filed required reports with the Commissioner of Veterans' Services, Boston, Mass.

I wish to thank the Board of Selectmen and other Town Departments for their cooperation this past year.

Respectfully submitted,

HARRISON S. DeLONG
Director of Veterans' Services

REPORT OF THE CENTENNIAL COMMISSION

To the Honorable Board of Selectmen:

One year ago, a Centennial Commission was created to plan for the celebration to commemorate the ONE HUNDREDTH anniversary of the incorporation of this town. The celebration will take place in 1976. The following is the first report of that Commission.

Our first act of business was to choose a replacement for Mrs. Madeline Lay who was unable to accept her position on the Commission because of the many demands upon her time. At the same time that we extend our regrets to Mrs. Lay, we extend our thanks to Mr. Kenneth G. Fowle for his acceptance in filling the vacancy – we know him to be a very capable replacement for another very capable person.

Realizing the importance and magnitude of our work, the Centennial Commission has begun its scheme of organization, within its own ranks, by selecting Mrs. Robert Calnan as Chairwoman and Mrs. Dorothy Condon as Secretary for the first year. Rotation of these positions is planned for the remainder of our task.

All planning is in an embryo stage to date, however, the Commission presents the following list of events and activities as major areas to be explored for the celebration:

1. The creation of a comprehensive history of Merrimac, with major focus on Merrimac since 1876.

2. The creation and sale of a commemorative coin.

3. A Homecoming Day and Open House Tour.

4. Centennial Parade

5. Boat Parade at the River Village

6. Centennial Ball

7. Fireman's Muster

8. Relocation and restoration of the Landing School House (now situated directly behind the fire station on School Street.)

9. Band Concert

10. The publication of a Picture History of Merrimac.

Finally, the Centennial Commission would like to note that a celebration of this size and nature will require the help and involvement of a large number of Merrimac citizens. At this stage of the planning, the largest help the Centennial Commission could receive from the townspeople is their reaction and ideas concerning our initial suggestions for celebration activities. We, therefore, strongly solicit the reaction of the townspeople, both positive and negative, to our recommendations. Such comments may be written and mailed to:

Mrs. Dorothy Condon
107 East Main Street
Merrimac, Massachusetts 01860

Verbal communications to anyone of the members of the Commission may be made at anytime and will be most appreciated.

Respectfully presented,

MRS. ROBERT C. CALNAN, Chairwoman
MRS. DOROTHY CONDON, Secretary
DR. FREDERICK N. SWEETSIR
MR. KENNETH G. FOWLE
MR. JEFFREY W. HOYT
Merrimac Centennial Commission

REPORT OF THE BOARD OF ENGINEERS
MERRIMAC FIRE DEPARTMENT

To the Honorable Board of Selectmen
and Citizens of the Town of Merrimac:

The Board of Fire Engineers submit the following report for the year ending December 31, 1971.

Number of alarms	87
Assistance received from other communities	4
Assistance rendered other communities	6

We wish to thank the honorable Board of Selectmen, the officers and men of the Fire Department, the Chief and officers of the Police Department and the Citizens of the Town of Merrimac, Massachusetts for their co-operation and support this past year.

Respectfully submitted,

RICHARD J. POWERS
HAROLD J. HUME
DAVID STEWART, SR.
Board of Fire Engineers

REPORT OF THE GAS INSPECTOR

Honorable Board of Selectmen
Merrimac, Massachusetts

I am pleased to report that there has been no known violations of the Gas Code in the Town of Merrimac, during the year 1971.

Several corrections have been made on gas installations, satisfactorily.

Respectfully,

JAMES H. GLEASON
Gas Inspector

REPORT OF THE TOWN CLERK

Honorable Board of Selectmen
Merrimac, Massachusetts

Gentlemen:

As Town Clerk of the Town of Merrimac, I hereby submit my annual report for the year 1971:

BIRTHS

Number of births recorded	59
Males	37
Females	22
Father, Native Born	58
Mother, Native Born	59
Father and Mother, both Native Born	58
Father and Mother, both Foreign Born	0
Mixed Parentage	1

MARRIAGES

Number of Marriages recorded	49
First marriage of Groom	38
First marriage of Bride	37
Groom, Native Born	46
Bride, Native Born	48
Groom, Foreign Born	3
Bride, Foreign Born	1
Average age of Groom	27 years, 2 months, 2 days
Average age of Bride	24 year, 2 months 3 days

DEATHS

Number of Deaths recorded	38
Males	20
Females	18
Under five years	2
Males, Native Born	33
Females, Native Born	35
Of Native Parentage	20
Of Mixed Parentage	18
Average age	65 years, 5 months, 11 days
Oldest Person	91

LICENSES

Number of Dogs licensed	241
Males	218
Females	19
Kennel Licenses	4
Sporting Licenses issued	170
Minor's Sporting Licenses issued	19

Respectfully submitted,

DOROTHY A. CLOYD
Town Clerk

REPORT OF THE BOARD OF HEALTH

To the Citizens of the Town of Merrimac:

The Board of Health was organized for the year 1971 as follows:

Arthur R. Cloyd, Chairman
Allen F. Stevens, Clerk
Arthur W. Hoyt, Member

Meetings were held on the first and third Thursdays of each month. The Board wishes to acknowledge the professional assistance rendered by the Northeastern Regional Health Office of the Massachusetts Department of Public Health in this Board's action to close down apartment houses that were in violation of the State Sanitary Code.

Numerous complaints were investigated relative to violations of various sections of the State Sanitary Code.

The Board requests cooperation from the citizens of the Town to use the town disposal area only during the open hours, as posted.

Respectfully submitted,

ARTHUR R. CLOYD
ARTHUR W. HOYT
ALLEN F. STEVENS

REPORT OF THE BOARD OF ASSESSORS
FOR THE YEAR 1971

The Board of Assessors respectfully submit the following report for the year 1971. The Board was organized as follows:

J. Duncan How, Chairman
Milton E. Webster, Clerk
Joseph F. Dugas, Third Member

The following is a recapitulation of appropriations and estimated income of the Town, which was used in computing the 1971 tax rate of $66.50:

Total appropriation	$1,562,398.78	
Cr. Estimated Receipts	5,418.02	
Other amounts to be raised	418.40	
County tax and assessments	28,866.37	
State Recreation Areas	6,128.59	
Audit Municipal Accounts	3,045.40	
Mosquito control	3,762.80	
Motor vehicle excise bills	452.10	
State Assessment system	169.80	
1970 Cherry Sheet Underestimates	1,669.91	
1971 Overlay	53,537.36	
GROSS AMOUNT TO BE RAISED		$1,665,867.53
ESTIMATED RECEIPTS		
1971 estimated receipts (Ch.Sht.)	$464,035.40	
Motor vehicle & trailer excise	91,148.34	
Licenses	13,516.75	
Fines	1,085.00	
General Government	237.00	
Health and Sanitation	1,031.57	
Libraries	225.44	
Public Service Enterprises	44,177.32	
Cemeteries	2,324.00	
Interest	4,919.71	
Farm animal, mach. & equip. excise	510.47	
Misc.	1,502.64	
TOTAL ESTIMATED RECEIPTS	624,713.64	
AVAILABLE FUNDS	85,753.04	710,466.68

NET AMOUNT TO BE RAISED BY TAXATION		955,400.85
Water Liens added to taxes		780.15
COMMITTED TOTAL		$956,181.00

Tax Rate $66.50
School Tax $43.35
General Government $23.15

Personal Property Valuation	454,195.00	
Real Estate Valuation	13,912,735.00	
TOTAL VALUATION		14,366,930.00
TOTAL TAXES LEVIED ON PROPERTY		955,400.85
Valuation of Automobiles	1,852,210.00	

Number of automobiles	2645
Number of Dealer-Repair-Farm	11
Number of horses	56
Number of cows	251
Number of other animals	1
Number of fowl	125
Number of houses	1079
Number of acres of land	4109
Deeds transferred & reviewed	145
1970 Permits reviewed	39
Prior years reviewed	150
All assessments reviewed	

New valuation netted an increase of $214,705 over the previous year, representing four new dwellings and other building permits. The tax rate jumped despite this increase in valuation largely due to town meeting expenditures which increased total appropriations $171,000 over last year. Increased cherry sheet receipts helped to hold the school rate, which otherwise would have spiraled. There is very little building for new valuations and no new industry to offset high budgets.

An Act, providing a tax exemption for certain qualifying elderly persons, passed by the Legislature in 1964 with amendments allows an exemption of $350. in taxes or $4,000. in valuation whichever is greater. Under this Act, 85 were exempt for a total of $28,936.78 on a valuation of $435,140.

Veteran exemptions allowed under general laws Ch. 59, Sec. 5, Clause 22, totaled 51 exempt for a total of $6783.00 on a valuation of $102,000.

Widows exemptions allowed under general laws Ch. 59, Sec. 5, Clause 17 and 18, totaled 5 for a total of $665. on a valuation of $10,000.

The Board of Assessors attended monthly Essex County meetings this past year and also became members of the International Association of Assessing Officers.

We wish to thank the honorable Board of Selectmen, Finance Committee and all officials of this Town for their fine cooperation extended to us during 1971. We also wish to publicly express our appreciation to the State Bureaus of Local Assessment and Taxation for their assistance during this past year.

Respectfully submitted,

J. DUNCAN HOW, Chairman
MILTON E. WEBSTER, Clerk
JOSEPH F. DUGAS, Third Member

REPORT OF THE CHIEF OF POLICE

To the Honorable Board of Selectmen
and Citizens of the Town of Merrimac, Massachusetts:

I hereby submit my annual report of the activities of the Police Department for the year 1971.

At this time I wish to personally thank all the Police Officers, Police Women and the citizens of the Town of Merrimac, for their every effort in support of the Police Department and its fight against the increasingly adverse conditions with which we are faced as the years go by. It takes untiring effort as has been displayed by many to keep the town the place in which we are all proud to live.

Following are the statistics which have been compiled to summarize the department activities for the year.

ARTHUR D. EVANS
Acting Chief of Police

MISCELLANEOUS BUSINESS

Complaints investigated	1,627
Motor Vehicle accidents investigated	95
Injured in motor vehicle accidents	(1 fatal) 37
Number of motor vehicles involved in accidents	141
Messages delivered	80
Articles and animals reported lost	42
Missing persons reported	34
Assistance to other Departments	34
Ambulance assistance rendered	43
Assistance to ill or injured	48
Assistance to Medical Examiner	1
Doors and windows found unsecured (secured)	73
Lights left burning (stores and public buildings)	4
Reports of fires investigated, alarms answered	73
Reports of vandalism	139
Escorts	235
Vehicles towed	40
Breakdown assistance	46

Dog bites	39
Dog and cat complaints	191
People away	102
Summons served for out-of-town departments	131
Warrants served for out-of-town departments	2
Days at District Court (Chief)	154
Days at District Court (Officers)	163
Days at Superior Court (Chief)	12
Days at Superior Court (Officers)	12

NUMBER OF ARRESTS FOR THE YEAR 1971

Female – Residents	10
Male – Residents	75
Female – Non Residents	12
Male – Non Residents	75
TOTAL	172

Motor Vehicle Violations, Warnings	11
Motor Vehicle Violations, Complaints	176

Jurors Drawn	12

DISPOSITION OF CRIMES

DRUNK: 14, fined 2, not guilty 1, filed 1, appealed 1, probation 4, total fines $20.00, H.O.C. 6, other 1 stay out of Merr., 1 cont. w/find 6 mos.

OPER. UNDER INF. INT. LIQ: 4, fined 2, not guilty 1, appealed 1, probation 1, total fines $150.00, H.O.C. 1.

OPER. TO ENDANGER: 17, fined 5, dismissed 1, not guilty 5, filed 1, probation 1, grand jury 1, total fines $155.00, H.O.C. 4, other 1 restitution $317.00, 1 cont. 6 mos.

OPER. W/O A LIC: 8, fined 5, probation 2, grand jury 1, total fines $65.00, H.O.C. 1, other YSB.

OPER. W/O A REG: 1, fined 1, total fines $10.00.

OPER. UNINSURED M/V: 6, fined 3, not guilty 1, total fines $300.00, other 1 YSB;

OPER. UNREG. M/V: 7, fined 4, filed 1, total fines $100.00, other 1 YSB, 1 Gen. Cont.

OPER. NO LIC. IN POSS: 13, fined 12, appealed 1, total fines $130.00.

OPER. NO REG. IN POSS: 13, fined 9, not guilty 2, filed 1, total fines $90.00, other 1 cont. w/o a find, 6 mos.

OPER. AFTER REVOCATION: 4, fined 2, total fines $125.00, H.O.C. 1, other 1 cont. w/o a finding.

OPER. W/O VAL. MASS. LIC: 2, fined 2, total fines $35.00.

OPER. IN VIO. OF COMP. INS. LAW: 1, other Gen. Cont.

OPER. ON PERMIT W/PASSENGER: 1, fined 1, total fines $10.00.

SPEEDING: 52, fined 47, not guilty 1, filed 1, total fines $820.00, other 1 Reg. Act.

LEFT OF WAY: 30, fined 28, not guilty 2, total fines $295.00, other 2 Reg. Act.

DEFECTIVE EQUIPMENT: 61, fined 52, not guilty 1, filed 8, appealed 2, total fines $550.00.

NO INSPECTION STICKER: 24, fined 24, total fines $250.00.

NO VALID LIC: 4, fined 3, total fines $45.00, other Nolo.

FAIL. TO DISPLAY REG. PLATE: 2, fined 2, total fines $20.00.

IMP. ATTACHMENT OF NUMBER PLATE: 1, not guilty 1.

IMPROP. DISPL. OF NUMBER PLATE: 3, fined 2, filed 2, total fines $20.00.

USING NUMBER PLATE ASSIGNED TO ANOTHER VEH: 1, not guilty 1.

ALL. IMPROP. PER. TO OPER: 1, fined 1, total fines $25.00.

TAILGATING: 1, filed 1.

RESTRICTION NO. 1 WEAR. NO GLASSES: 1, fined 1, total fines $10.00.

NO PROT. HEADGEAR WORN: 2, fined 2, total fines $25.00.

NO LIC. FOR M/CYCLE: 1, fined 1, total fines $10.00.

NO VALID M/CYCLE LIC: 1, fined 1, total fines $10.00.

OPER. UNREG. SNOWMOBILE ACROSS PUBLIC WAY: 1, fined 1, appealed 1, total fines $25.00, other withdrew app.

LEAV. SCENE OF AN ACCIDENT: 1, filed 1.

FAIL. TO STOP FOR A P.O.: 6, fined 3, appealed 1, probation 2, total fines $60.00, H.O.C. 2.

UNAUTH. USE OF A M/V: 2, dismissed 1, probation 1, grand jury 1, H.O.C. 1.

IMPROPER STARTING: 8, fined 6, probation 1, total fines $60.00, H.O.C. 1, other 1 cont. w/o finding.

MINOR TRANS. LIQ. IN A M/V: 13, fined 7, dismissed 6, appealed 3, total fines $250.00, other 1 YSB, stay out of Merrimac.

MINOR IN POSS. OF AL. BEV: 3, appealed 1, probation 2, other 1YSB.

FURN. LIQ. TO MINORS: 1, fined 1, total fines $50.00.

MIN. BEING PRESENT WHERE A NAR. DRUG WAS KEPT: 12, appealed 6, probation 1, H.O.C. 6, other 2 YSB, 4 cont. w/o finding.

HAVING POSS. OF A NAR. DRUG: 7, fined 1, appealed 3, probation 2, total fines $50.00, H.O.C. 5, other 1 YSB, 1 cont. 8 mos. and stay out of Merrimac.

VIOL. OF DRUG LAWS: 1, probation 1, H.O.C. 1.

ASSAULT & BATTERY: 2, dismissed 1, appealed 1, H.O.C. 1.

ASSAULT ON A POLICE OFFICER: 1, appealed 1, H.O.C. 1.

RESISTING ARREST: 3, probation 1, H.O.C. 2.

MAL. DAMAGE TO PROPERTY: 4, not guilty 2, probation 1, H.O.C. 1, other 1 $317. restitution. 1 cont. 60 dys. pay $50.20.

B & E IN DAYTIME W/INTENT TO COMM. LARCENY: 2, probation 1, H.O.C. 2.

B & E IN NIGHTIME W/INTENT TO COMM. LARCENY: 9, dismissed 1, probation 2, grand jury 6, H.O.C. 1, other 1 stay out of Merrimac.

LARCENCY OVER $100.00: 6, probation 2, grand jury 4, H.O.C. 2, other 1YSB.

LARCENCY UNDER $100.00: 2, dismissed 1, probation 1, other 1 YSB.

CARRY. A CONCEALED WEAPON: 1, appealed 1, H.O.C. 1.

ILL. POSS. OF A DANG. WEAPON: 1, fined 1, total fines $100.00.

POSS. OF A PELLET RIFLE: 2, probation 2.

DISORDERLY CONDUCT: 9, fined 2, filed 2, appealed 2, probation 2, total fines $50.00, H.O.C. 2, other 1 cont. w/phy. treatment. 1 cont. w/o a finding. 1 cont. 2-9-72.

NON SUPPORT: 4, not guilty 2, probation 1, H.O.C. 1, other 1 $40.00 wkly.

RECEIVING STOLEN GOODS: 5, appealed 3, probation 4, grand jury 1, H.O.C. 3.

USING TEL. TO MAKE ANNOY. CALLS: 1, other cont. w/phy. treatment.

LITTERING OF SIDEWALK: 1, fined 1, total fines $25.00.

FAIL. TO FILE BUSS. CERT: 1, filed 1.

LARCENCY OF REG. PLATE: 1, other Gen. cont.

ARSON: 4, probation 1, grand jury 2, other 1 YSB. 1 Gen. cont.

REPORT OF THE PLANNING BOARD

The Planning Board held regular public meetings on the second and fourth Monday evenings of each month during the year 1971.

During 1971, the following permits were issued:

New Dwellings – 7
New Garages – 7
Alteration and/or additions – 16
New Storage Sheds – 4
Demolition – 6
Greenhouses – 1
Swimming Pools – 11
Apartment Houses – 2

This board held hearings regarding two zoning bylaw changes: (1) A change to permit the construction of municipal property in an industrial zone. (2) A change which permitted better control of top soil removal and gravel pit operations. In addition this board worked during the year with the Conservation Commission to develop a comprehensive by-law to cover earth removal, to replace Section XV of the present Zoning Laws.

Respectfully submitted.

ARNOLD W. SPOFFORD, Chairman
RONALD K. SHAW, Secretary
JAMES P. GLIDDEN
PETER F. SMILES

REPORT OF THE PUBLIC HEALTH NURSE

Commencing employment on April 19, 1971, the following nursing care visits to 14 residents were made upon request of their physician.

Month	Patients	Visits	Receipts	Mileage
April	3	7	$ 3.00	108
May	4	21	9.00	28
June	7	27	18.00	152
July	5	21	7.00	19
August	4	12	8.00	14
September	9	59	64.00	72
October	6	44	40.00	48
November	6	37	23.00	43
December	6	39	15.00	49
Totals		267	$187.00	533

Immunization clinics were held in March, April and May for pre-school and school children. Polio, mumps, measles, german measles, DPT, DT and smallpox vaccine was available free of charge.

Poison ivy immunization was administered to 2 town employees in June by Dr. Frederick N. Sweetsir.

A rabies clinic was held in June with Dr. Henry B. Lyons. 44 dogs and 9 cats received vaccine.

The Tine testing program was conducted in the schools during September by the school nurse. Positive reactions were referred to the Haverhill Chest Clinic for X-Ray.

Flu vaccine was administered to 15 Town employees in October.

Respectfully submitted,

EILEEN STEPANIAN, R.N.
Public Health Nurse

REPORT OF THE ELECTRIC DEPARTMENT

A 2500 KVA substation is now being studied by Engineer Thomas Welby of Energy Engineer, Inc., to increase the station by another 2500 KVA power transformer. This will give the station more flexibility with two independent circuits coming out of the station. In case of trouble it will be possible to switch to either circuit to feed the Town. Other pertinent work such as switching, reclosures, regulators, etc. will also be done.

The Electric Department has been and will continue to reconduct primaries and secondaries with larger wire and change load centers. We have secondary wires and load centers changed on West Main St. and plan to run 4/0 Spacer Cable from Merrimac Square to the Haverhill Line. The State now insists on using Spacer Cable on highways which means less tree trimming.

The Department has one more loop to make from Mechanic St. across Church St. and Grove St. to Little's Court and connecting on West Main St. allowing the Department to energize the buildings from the rear so that when the Town is ready the wires and utility poles can be removed in the square. The square will be lighted with mercury lights on aluminum poles energized underground.

The Department is still taking readings for proper fusing and load balance on its long branches to see which is more economical to the Town, to run extra primaries or change the fusing system. Without any unforseen difficulties this project should be completed this year.

OPERATION STATEMENT

Sales Revenue:		
Residential	169,908.45	
Industrial	42,074.39	
Commercial	31,750.60	
Public Street Lights	7,565.24	
Town Buildings	5,322.99	
Interest Income	2,763.05	
Rentals	1,474.00	
Other Misc.	1,237.05	
Total Sales Revenue		262,095.77
Cost and Expenses:		
Purchased Power	124,315.53	

Maintenance:		
Overhead Lines	17,623,76	
Street Lights	5,420.95	
Distribution	4,804.79	
Meter	2,417.34	
Depreciation	15,140.21	
Improvement to Plant & Property	13,394.90	
Customer Records	11,623.54	
Administrative Salaries	7,100.60	
Transportation Expense	5,396.79	
Installation Allowance	2,925.00	
Property Insurance	2,903.33	
Office Supplies & Expense	2,895.77	
Outside Services	2,084.60	
Meter Reading	2,011.56	
Misc. General Expense	1,220.23	
Commissioners Expense	1,220.00	
Customer Installation Expense	790.56	
Standby	780.00	
Advertising Expense	177.55	
Uncollectable Accounts	107.14	
Total Expense		224,354.15
Excess of Income over Expense		37,741.62
Returned to Town in 1971		
Cash - Reduction of Taxes		5,000.00

BALANCE SHEET

ASSETS

Cash for Operations		55,101.23
Cash reserved for improvements to system		56,552.82
Accounts Receivable		15,599.10
Inventories		18,245.88
Customer Deposits on Hand		3,276.22
Plant and Property, at cost	518,068,41	
Accumulated Depreciation	(191,347.72)	
		326,720.69
Total Assets		475,495.94

LIABILITIES AND NET WORTH

LIABILITIES

Customer Deposits and Advances	6,586.46

NET WORTH

Unappropriated Earned Surplus	468,909.48
Total Liabilities and Net Worth	475,495.94

REPORT OF INSPECTOR OF MILK, ANIMALS AND SLAUGHTERING

To the Honorable Board of Selectmen:

I have issued licenses for the following:

For the sale of milk and cream	10
For the sale of oleomargarine	4
For the sale of milk and cream from delivery trucks	7

At fifty cents (.50) each for a total of ten dollars and fifty cents ($10.50) which was turned over to the town treasurer.

I picked up and delivered to the Dairy Service Laboratory in Hathorne, Mass. a total of 9 milk samples for standard analysis.

I have quarantined 4 dogs for 10 days each and delivered 1 canine head to the Wasserman Laboratory in Jamaica Plain for testing for rabies.

Respectfully submitted,

GEORGE L. PITTMAN
Inspector of Milk,
Animals and Slaughtering

REPORT OF THE WATER DEPARTMENT

The Merrimac Water Department went along with the town's austerity program not plannning any major improvements until the Town decides whether it wants to develop a new water supply at Sargent's gravel pit and erect a million gallon standpipe to be tied into our present system. The articles pertaining to a new well field and standpipe were withdrawn in 1971 when it was reported that H.U.D. had received more monies for this type of project. The Town of Merrimac was turned down again later, however.

The Water Department is still struggling at the pumping station, mainly with the vacuum system which leaks more every year. In addition, the venturi was filled with sand again causing the venturi meter to be out of order. This caused the department to investigate further with consultant Engineer, Francis Ward. It was found that 1550 ft. of ten inch pipe and 900 ft. of six inch pipe was plugged up. The pipes were cleaned out by New England Pipe Cleaning Co. greatly improving the head pressure and cutting down the pumping time by several hours per day.

The Water Department painted the interior and exterior of the 4500 gallon standpipe and the roof was repaired.

The bid for test wells was awarded to Laynes to see if it is feasible for a gravel pack well, or wells in the present well fied, to eliminate problems at the pumping station. Work is continuing at the present time but it is expected results will be known by Town Meeting time.

OPERATIONS

Appropriation		$40,750.00
Expended for operations:		
Maintenance and Repair	17,623.10	
Power and fuel	6,033.05	
Superintendent's Salary	3,395.74	
Calgon	2,000.00	
Office Salaries	1,986.61	
Office Expenses	1,448.22	
Materials and Supplies	1,430.48	
Hydrants	1,261.81	
Station Wages	844.50	
Meter Reading	606.00	
Truck Expense	374.53	

Tools	324.38	
Insurance and Taxes	273.71	
Misc. Expenses	269.66	
Telemeter	148.00	
Meters	114.80	
Commissioner's Expense	35.00	
Total Expenditures		38,169.59
Return to Town		2,580.41

COLLECTIONS;		
Water Revenue	40,315.79	
Service and Misc.	3,534.85	
Total Collected		43,850.64

SPECIAL TOWN APPROPRIATION:	
Appropriation - Cleaning & Repairing walls of standpipe	11,400.00
Expended	11,400.00
Balance	00,000.00
Appropriation - Repair wooden roof of standpipe	9,000.00
Expended	5,414.06
Carried to 1972	3,585.94
Appropriation - Set up observation of wells	5,000.00
Expended	19.85
Carried to 1972	4,980.15
Appropriation - Aquadene	3,000.00
Expended	2,673.07
Return to Town	326.93
Appropriation - Cleaning 1550' pipe	3,000.00
Expended	3,000.00
Balance	0,000.00
Total returned to Town	2,907.34

WATER METER RENTAL FUND:		
Balance from previous year	5,589.75	
1971 Collections	1,836.50	
Balance end of year	7,426.25	
Interest on Deposits	786.74	
Total Funds Reserved		8,212.99

REPORT OF PLAYGROUND COMMISSION

To the Town of Merrimac:

Mr. George Stevens held the post of chairmanship for the commission during the year 1971. The position of clerk was assigned to Arthur Bickford and a successful year was realized. All projects undertaken were completed, the most important one was the painting of the bleachers at the main field.

Our supervised play program opened as usual on the second Monday in July and continued for a period of six full weeks, where the children enjoyed themselves by taking part in games of sport and fun, under the supervision of Miss Patty Powers assisted by Ellen Sheehy, Sue Chernick and William Lavalley. The total registration on opening day was 267 children, average daily attendance was approx. fifty to sixty ranging from six to fifteen years of age. We all join in sincere thanks to Miss Powers and her staff. And again as in the past years time out to thank the Merrimac Lions Club for their help and support.

Respectfully submitted,

GEORGE STEVENS, Chairman
ARTHUR BICKFORD, Clerk
ARTHUR CLOYD
LEON SMITH
MICHAEL McLAUGHLIN

REPORT OF THE TOWN ACCOUNTANT

To the Honorable Board of Selectmen:

In accordance with provisions of Chapter 41, of the General Laws, I hereby submit the following report of the Accountant's department, first expressing my appreciation for the cooperation and courteous assistance rendered by you and all other Town Officials in complying with the requirements of our system. I also wish to thank the Department of Corporations and Taxation, Bureau of Accounts for the advice and courtesy they have extended to me during the year.

RECEIPTS

GENERAL GOVERNMENT

TAXES:		
Current Year:		
Personal	27,747.11	
Real Estate	822,204.63	
		849,951.74
Previous Years:		
Personal	2,353.74	
Real Estate	69,636.66	
		71,990.40
Tax Title Redemptions	3,022.89	
Tax Title Possessions	1,841.34	
State Tax Basis	14,074.89	
TOTAL TAXES		940,881.26
LICENSES & PERMITS:		
Trailer Parks	10,428.00	
Liquor Licenses	2,850.00	
Building	269.00	
Gas	365.50	
Wiring	226.50	
Plumbing & Sewerage	492.00	
All Other	393.00	
TOTAL LIC. & PER.		15,024.00

FINES & FORFEITS:		
Court Fines	2,000.00	
Town Clerk - Dog Fees	798.75	
TOTAL FINES		2,798.75
PRIVILEGES:		
Excise 1971	79,491.52	
Excise 1970	30,393.26	
Excise 1969	2,866.17	
Excise 1968	583.84	
Excise 1967	596.08	
Excise 1966	339.08	
TOTAL EXCISES		114,269.95
FARM ANIMAL EXCISE:		
1971	209.95	
1968	146.00	
TOTAL F. A. EXCISE		355.95
INTEREST:		
1971	571.20	
1970	4,466.04	
1969	2,193.55	
1968	58.97	
1967	61.08	
1966	35.82	
Adv. Costs & added Int.	269.73	
Recording & Releases	56.00	
TOTAL INT. ETC.		7,712.39
TOTAL GENERAL REVENUE		1,081,042.30

COMMERCIAL REVENUE

GENERAL GOVERNMENT:		
Office Rental	429.24	
TOTAL GEN. GOVERNMENT		429.24
PROTECTION OF PERSONS & PROPERTY:		
Gun Permits	160.00	

I.D. Cards	116.00	
Bicycle Plates	21.25	
Oil Burner Permits	7.00	
Gasoline Permits etc.	24.00	
TOTAL PROTECTION		328.25
HEALTH:		
Nurse Fees	9.00	
Milk Insps. etc.	10.50	
Ambulance Service	559.24	
TOTAL HEALTH		578.74
HIGHWAYS:		
Ch. 90 Maint.	500.00	
Ch. 81	9,075.00	
Road Machinery	2,095.30	
Dept. Public Works	263.58	
TOTAL HIGHWAYS		11,933.88
VETERANS BENEFITS:		
State	4,747.58	
TOTAL VET. BEN.		4,747.58
SCHOOLS:		
Lunch Program - State	22,054.16	
Lunch Program - Town	22,819.84	
Vocational Tuition	12,289.09	
State Aid - Ch. 70	318,027.00	
State Aid - Ch. 645 Const.	14,472.15	
Educational Tuition	18,861.00	
State & Fed. Trans.	66,252.44	
Public Law 874	1,894.00	
Public Law Title I	10,055.00	
Public Law Title II	1,121.44	
TOTAL SCHOOLS		487,846.12
LIBRARY:		
Fines	348.75	
State Aid	815.25	
County Dog Refund	300.48	
Int. T. Hoyt Fund	467.35	

Trust Fund Withdrawals	4,783.31	
TOTAL LIBRARY		6,715.14
PUBLIC SERVICE ENTERPRISES:		
Light Dept:		
Sale of Light	213,881.47	
Sale of Power	43,788.04	
Sale of Misc.	4,859.27	
Consumer Deposits	1,510.00	
Sales Tax	57.08	
TOTAL LIGHT		264,095.86
WATER DEPT:		
Water Rates	40,263.64	
Water Misc.	3,429.05	
Water Meter Rental	1,836.50	
Water Liens 1971	408.35	
Water Liens 1970	51.95	
Water Liens 1969	156.31	
TOTAL WATER		46,145.80
CEMETERIES:		
Perpetual Care	3,450.00	
Openings, etc.	4,146.00	
Annual Care	538.00	
Sale of Lots	1,170.00	
Interest Trust Funds	3,152.68	
Interest H. Robinson Lot	78.76	
TOTAL CEMETERY		12,535.44
TOTAL COMMERCIAL REVENUE		

MISCELLANEOUS RECEIPTS

Indian Head Park Fees	596.00
Various Checks & Refunds	5,495.22
State Parks Ch. 58	171.60
Federal Withholding Tax	77,724.63
State Withholding Tax	22,231.17
Revenue Loan	525,000.00

Sewerage Survey Etc. (HUD)	59,900.00	
Interest General Cash	2,718.76	
Interest Stabilization Fund	696.91	
Interest Water Meter Fund	361.69	
Interest Consumer Dep.	281.18	
TOTAL MISC. RECEIPTS		695,177.16
TOTAL GENERAL, COMMERCIAL & MISC. RECEIPTS		2,611,575.51
CASH BALANCE JAN. 1, 1971		217,513.24
		2,829,088.75

EXPENDITURES

GENERAL GOVERNMENT

MODERATOR:		
Salary	12.00	
		12.00
SELECTMEN:		
Salaries	1,416.68	
Clerical Assistance	2,000.00	
Admx. Expense	66.51	
Printing & Postage	101.22	
All Other	458.73	
		4,043.14
ACCOUNTANT:		
Salary	5,555.20	
Expenses	340.05	
		5,895.25
FINANCE BOARD:		
Printing & Postage	214.14	
Clerical Ass't.	150.00	
		364.14

TREASURER:		
Salary	1,200.00	
Clerical Ass't.	399.36	
Printing & Postage	99.20	
All Other	2,590.22	
		4,288.78
TAX COLLECTOR:		
Salary	2,500.00	
Clerical Ass't.	400.00	
Printing & Postage	636.32	
All Other	286.25	
		3,822.57
ASSESSORS:		
Salary	1,800.00	
Clerical Ass't.	2,799.80	
Admx. Exp.	58.58	
Printing & Postage	587.86	
Survey	415.00	
All Other	849.43	
		6,510.67
LEGAL SUITS & EXPENSE:		
Salary	1,500.00	
Expense	1,000.00	
		2,500.00
TOWN CLERK:		
Salary	1,000.00	
Printing & Postage	239.94	
All Other	92.10	
		1,332.04
REGISTRARS:		
Salary	300.00	
Census Taker	400.00	
State Census	148.95	
Clerk	100.00	
		948.95

ELECTION OFFICERS:		
Wages	274.40	
Expense	41.00	
		315.40
PLANNING BOARD EXPENSE		
	69.12	
		69.12
BONDING TOWN OFFICERS		
	628.00	
		628.00
TOWN HALL MAINTENANCE:		
Janitor Salary	840.00	
Janitor Supplies	37.28	
Repairs	573.67	
Repairs to Clock	200.00	
Telephone	285.53	
Fuel	1,563.95	
All Other	443.12	
		3,943.55
TOTAL GEN. GOVERNMENT		34,673.61

PROTECTION OF PERSONS & PROPERTY

POLICE:		
Salary - Chief	9,735.72	
Salary - Sergeant	6,660.00	
Salary - Patrol	23,636.00	
Salary - Specials	9,085.60	
Salary - Clerk	2,688.50	
Office Expense	618.56	
Cruiser Expense	3,613.04	
Radio Expense	417.73	
Uniforms	680.57	
Telephone	924.51	
All Other	568.40	
		58,628.63

NEW POLICE CRUISER		
	3,550.00	
		3,550.00
FIRE:		
Engineer Salaries	650.00	
Wages	4,100.00	
Maintenance	1,484.33	
Supplies	628.03	
Fuel	627.71	
Telephone	476.96	
Gas & Oil	231.75	
Fire Alarm Box	1,157.00	
New Equipment	2,667.23	
		12,023.01
FOREST FIRE WARDENS:		
	200.00	
		200.00
BOARD OF APPEALS:		
	39.41	
		39.41
TOWN FOREST:		
	28.00	
		28.00
INSPECTOR OF GAS:		
Salary	350.00	
Expense	75.00	
		425.00
INSPECTOR OF WIRING:		
Salary	350.00	
Expense	50.00	
		400.00
INSPECTOR OF PLUMBING & SEWERAGE:		
Salary	600.00	
		600.00

INSPECTOR OF BUILDINGS:		
Salary	250.00	
		250.00
INSPECTOR OF OIL BURNERS:		
Salary	150.00	
Expense	50.00	
		200.00
DOG OFFICER:		
Salary	200.00	
Expense	286.00	
		486.00
TREE WARDEN:		
Salary	300.00	
Wages	661.00	
Tree Work	3,538.25	
Truck Hire	18.00	
All Other	47.85	
		4,565.10
DUTCH ELM EXPENSES:		
Expenses	2,000.00	
		2,000.00
STUMP REMOVAL		
Labor	40.00	
Truck Hire	243.50	
		283.50
MOTH DEPT:		
Wages	200.00	
Tree Work	387.00	
Insecticides	422.16	
All Other	86.55	
		1,095.71
CIVIL DEFENSE:		
Salary	275.00	
Expense	175.10	
		450.10

TOTAL PROTECTION		85,224.46

HEALTH & SANITATION

BOARD OF HEALTH:		
Admx. Expense	111.94	
Medical Supplies	76.33	
Animal Burials	33.00	
T.B. Hospital	1,845.56	
All Other	16.50	
		2,083.33
HEALTH NURSE:		
Salary	1,800.00	
Expense	9.73	
		1,809.73
VITAL STATISTICS		
	180.00	
		180.00
INSPECTOR OF ANIMALS:		
Salary	100.00	
Expense	10.00	
		110.00
INSPECTOR OF MILK:		
Salary	25.00	
Expense	10.00	
		35.00
AMBULANCE SERVICE:		
	757.94	
		757.94
DUMP MAINTENANCE:		
Salary	4,827.20	
Equipment & Repairs	654.12	
Bulldozer	271.00	
Fuel	185.17	

Telephone	99.82	
Gas & Oil	130.86	
Supplies	64.14	
Sand	300.00	
All Other	480.00	
		7,012.31
TOTAL HEALTH		11,988.31

HIGHWAYS

ROAD MACHINERY:		
Repairs	2,035.57	
Supplies	1,369.84	
Gas & Oil	1,591.53	
		4,996.94
THICKLY SETTLED:		
Salary	595.00	
Wages	1,400.47	
Supplies	3,331.63	
Tar Patch	699.64	
Telephone	160.58	
Sand, Salt, Etc.	1,253.68	
Loader, Etc.	169.25	
Fuel	198.18	
All Other	132.40	
		7,940.83
CHAPTER 81:		
Salary	3,731.45	
Wages	7,101.40	
Sand, Salt, Etc.	1,352.03	
Supplies	451.50	
Asphalt	974.41	
Cold Patch	914.21	
		14,525.00
BEAR HILL ROAD:		
Salary	170.00	

Wages	338.25	
Sand, Gravel, Etc.	449.76	
Loader, Backhoe, Etc.	1,553.50	
Truck Hire	186.00	
Pipes	1,060.00	
All Other	198.13	
		3,955.64
CH. 90 MAINTENANCE:		
Wages	259.63	
Sand	221.75	
Asphalt	664.08	
Loader, Dozer, Etc.	354.00	
		1,499.46
CH. 90 CONSTRUCTION:		
Salary	1,972.00	
Wages	4,424.77	
Truck Hire	1,243.00	
Stone, Gravel, Etc.	272.93	
Grader, Loader, Etc.	3,107.00	
Hot Top	6,251.60	
Supplies	4,007.10	
		21,278.40
SNOW & WASHOUTS:		
Salary	2,511.53	
Wages	6,261.75	
Salt, Sand, Etc.	9,650.88	
Loader, Plows, Etc.	5,834.98	
Shed Rental	140.00	
Equipment & Repairs	490.57	
Cold Patch	40.50	
Fuel	404.31	
All Other	42.97	
		25,377.49
SIDEWALKS, RAILS & BRIDGES:		
Wages	28.51	
Hot Top	826.00	
Gravel	146.00	
		1,000.51

TRAFFIC MARKERS & ST. SIGNS:		
	73.90	
		73.90
NEW HIGHWAY TRUCK		
	8,500.00	
		8,500.00
TOTAL HIGHWAYS		89,148.17

VETERANS' BENEFITS

VETERANS BENEFITS:		
Salary	900.00	
Office Expense	250.00	
Ordinary Allowances	9,309.62	
Medical Aid	466.61	
Clerk	700.00	
Care of Graves	42.35	
		11,668.58
TOTAL VETERANS		11,668.58

SCHOOLS

ELEMENTARY:		
Salaries & Wages	391,649.60	
Admx. Expense	1,101.45	
Committee Exp.	319.36	
Office Supplies	19.00	
General Supplies	12,091.29	
Mental Health Clinic	500.00	
Physician	800.00	
Nurse Supplies & Exp.	230.93	
Regular Transportation	23,282.00	
Special Trans.	7,780.00	
Text Books Etc.	5,256.83	
Census	200.00	
Special Tuition	3,663.52	

Janitor Supplies	2,723.37	
Fuel	10,086.34	
Telephone	926.39	
Ground Maintenance	413.01	
Building Maintenance	8,467.71	
Repairs	1,345.96	
Fixed Assets	2,142.26	
Library Supplies	122.80	
Library Books	2,170.46	
		475,292.38
SCHOOL LUNCH T.A.		
Wages	2,976.91	
		2,976.91
VOCATIONAL EDUCATION		
	12,597.46	
		12,597.46
SCHOOL LUNCH - REV.		
Wages	12,473.50	
Food	27,966.68	
Other	1,613.92	
		42,054.10
P.L. 89-10 TITLE I		10,055.00
P.L. 89-10 TITLE II		1,083.69
PEN. REG. ASSESSMENT		524,835.94
TOTAL SCHOOLS		1,068,895.48

LIBRARY

LIBRARY:		
Salary	6,865.11	
Wages	6,190.69	
Books etc.	4,110.64	
Supplies	566.49	

Repairs	593.27	
Fuel	445.70	
Telephone	91.50	
Printing & Postage	46.45	
Admx. Exp.	10.90	
All Other	69.98	
		18,990.73
LIBRARY TRUST FUND INCOME:		
Salary & Wages	247.11	
Books etc.	439.36	
Supplies	46.02	
Repairs	3,516.62	
Fuel	81.70	
Telephone	8.00	
All Other	14.50	
		4,353.31
TOTAL LIBRARIES		23,344.04

RECREATION

PLAYGROUND:		
Wages	704.25	
Supplies & Equipment	350.31	
Repairs	111.23	
Ground Maintenance	988.90	
		2,154.69
SUPERVISED PLAY:		
Wages	1,050.00	
		1,050.00
INDIAN HEAD PARK:		
Supplies	789.81	
Maintenance	300.00	
		1,089.81
TOTAL RECREATION		4,294.50

UNCLASSIFIED

INSURANCE:		
Workmen's Compensation	3,062.00	
Fleet	3,417.57	
Accident	1,312,68	
Liability	1,509.00	
Schedule	4,859.15	
		14,160.40
Group Insurance		8,536.25
Rental American Legion Hall		500.00
Printing Town Reports		1,036.00
Memorial Day:		
Band	250.00	
Flags	147.60	
		397.60
Conservation Commission		154.60
Study for land & Const. of Bldg.		150.00
Housing Authority		90.00
Industrial Development Comm.		106.75
Street Lights		7,565.24
Light in Town Bldgs.		5,322.99
Water in Town Bldgs.		688.99
Merrimack Valley Reg. Dist.		721.78
Unpaid 1967 School Bill		245.00
TOTAL UNCLASSIFIED		39,675.60

PENSIONS

Essex County Retirement	25,634.52	
		25,634.52

PUBLIC SERVICE ENTERPRISES

LIGHT DEPT:		
Salaries & Wages	44,873.20	

Consumer Deposits	1,555.00	
Consumer Deposits Int.	36.04	
Insurance	2,903.33	
Material & Supplies	164,571.14	
Depreciation Fund Deposit	15,140.21	
		229,078.92
Light Commissioners Fees		300.00
WATER DEPT:		
Salaries & Wages	14,957.65	
Material & Supplies	23,211.94	
		38,169.59
Water Commissioners Fees		300.00
Observation Wells		139.10
Clean & Repair Standpipe		11,400.00
Repair Roof of Standpipe		5,414.06
Aquerdene Treatment		2,673.07
Clean Water Mains		3,000.00
TOTAL PUBLIC SERV. ENT.		290,474.74

CEMETERIES

CEMETERIES:		
Salaries & Wages	4,201.49	
Gas & Oil	187.79	
Repairs	479.10	
Back Hoe	215.00	
Loam, Etc.	240.79	
All Other	575.83	
		5,900.00
TRUST FUND INCOME:		
Salaries & Wages	4,430.76	
Gas & Oil	250.07	
Equipment & Repairs	532.11	
Backhoe	30.00	
Loam	100.00	
Supplies	164.27	
All Other	339.35	
		5,846.56

CARE, IMPROVEMENT:		
Salaries & Wages	1,100.00	
Gas & Oil	86.93	
Backhoe	60.00	
Repairs	108.95	
All Other	16.75	
		1,372.63
TOTAL CEMETERIES		13,119.19

MATURING DEBT & INTEREST

PAYMENTS ON DEBT:		
Elementary School	21,000.00	
Red Oak School	45,000.00	
Water Meters	4,000.00	
Fire Truck	4,000.00	
		74,000.00
INTEREST:		
Elementary School	1,032.50	
Red Oak School	25,410.00	
Water Meters	650.00	
Fire Truck	496.80	
Revenue	7,261.20	
		34,850.50
TOTAL MATURING DEBT & INT.		108,850.50

OTHER PAYMENTS

Sales Tax	57.08
Tax Title Property	50.00
Legal Suit	750.00
Sewerage Survey (HUD)	59,900.00
A. Wadleigh Trust Fund	50.00
Dog Fees (Licences)	798.75
Fed. Withholding Tax	77,724.63

State Withholding Tax	22,231.17	
State Recreation Areas	5,082.94	
State Audit	3,045.40	
State Assessment	169.80	
Essex Cty. Mosquito Control	3,895.86	
County Tax	26,712.24	
Motor Vehicle Excise Tax	452.10	
Merr. Valley Air Pollution	61.51	
Stabilization Fund	5,000.00	
Revenue Loan	525,000.00	
Trust Funds in Transit	4,614.26	
Refunds--Personal, Real, Excise	7,601.89	
TOTAL OTHER PAYMENTS		743,197.63
TOTAL PAYMENTS FOR YEAR 1971		2,550,189.23
CASH BALANCE DEC. 31, 1971		278,899.52
		2,829,088.75

TABLE OF ACCOUNTS

	Balance Jan. 1, 1971	Appropriation	Transferred In	Transferred Out	Refunds & Receipts	Total	Payments	Balance Dec. 31, 1971
Moderator		12.00				12.00	12.00	
Finance Board - Clerical Assistance		100.00				100.00	100.00	
Expense		400.00				400.00	264.14	135.86
Selectmen - Salary - Chairman		500.00				500.00	500.00	
Clerk		500.00				500.00	500.00	
Member		500.00				500.00	416.68	83.32
Clerical Assistance		2,000.00				2,000.00	2,000.00	
Expense		1,000.00				1,000.00	626.46	373.54
Accountant Salary		6,240.00				6,240.00	5,555.20	684.80
Clerical Assistance		300.00				300.00	256.84	43.16
Expense		100.00				100.00	83.21	16.79
Treasurer Salary		1,200.00				1,200.00	1,200.00	
Clerical Assistance		400.00				400.00	399.36	.64
Expense		2,900.00				2,900.00	2,689.42	210.58
Tax Collector Salary		2,500.00				2,500.00	2,500.00	
Clerical Assistance		400.00				400.00	400.00	
Expense		1,100.00				1,100.00	922.57	177.43
Assessors Salary - Chairman		600.00				600.00	600.00	
Clerk		600.00				600.00	600.00	
Member		600.00				600.00	600.00	
Clerical Assistance		2,800.00				2,800.00	2,799.80	.20
Expense		2,240.00				2,240.00	1,910.87	329.13
Legal Counsel - Salary		1,500.00				1,500.00	1,500.00	
Expense		1,000.00				1,000.00	1,000.00	
Town Clerk - Salary		1,000.00				1,000.00	1,000.00	
Expense		415.00				415.00	332.04	82.96

TABLE OF ACCOUNTS (Continued)

	Balance Jan. 1, 1971	Appropriation	Transferred In	Transferred Out	Refunds & Receipts	Total	Payments	Balance Dec. 31, 1971
Registrars - Salaries		300.00				300.00	300.00	
Clerical Assistance		100.00				100.00	100.00	
Expense		400.00				400.00		400.00
Census Taker		400.00				400.00	400.00	
State Census			300.00			300.00	148.95	151.05
Election Officers Expense		243.00	85.00			328.00	315.40	12.60
Planning Board		200.00				200.00	69.12	130.88
Appeals Board		150.00				150.00	39.41	110.59
Bonding Town Officers		628.00				628.00	628.00	
Town Hall - Janitor Salary		840.00				840.00	840.00	
Town Hall - Maintenance		3,660.00				3,660.00	3,103.55	556.45
Police - Salaries & Wages		55,120.00			9.60	55,129.60	51,805.82	3,323.78
Expense		6,915.00			50.00	6,965.00	6,822.81	142.19
New Cruiser		3,600.00				3,600.00	3,550.00	50.00
Fire - Wages		4,100.00				4,100.00	4,100.00	
Expense		7,650.00				7,650.00	7,273.01	376.99
Engineers Salaries		650.00				650.00	650.00	
Forest Fire Warden		200.00				200.00	200.00	
Legal Suit against Town			750.00			750.00	750.00	
Gas Inspector - Salary		350.00				350.00	350.00	
Expense		75.00				75.00	75.00	
Wiring Inspector - Salary		350.00				350.00	350.00	
Expense		50.00				50.00	50.00	
Building Inspector Salary		300.00				300.00	250.00	50.00
Housing Authority Expense		300.00				300.00	90.00	210.00

Oil Burner Inspector - Salary		150.00		150.00	150.00	
Expense		50.00		50.00	50.00	
Town Forest		50.00		50.00	28.00	22.00
Tree Warden - Salary		300.00		300.00	300.00	
Expense		3,000.00	1,321.25	4,321.25	4,265.10	56.15
Moth Dept.		1,100.00		1,100.00	1,095.71	4.29
Dutch Elm Dept.		2,000.00		2,000.00	2,000.00	
New Trees		500.00		500.00		500.00
Stump Removal		500.00		500.00	283.50	216.50
Dog Officer - Salary		200.00		200.00	200.00	
Expense		300.00		300.00	286.00	14.00
Civil Defense - Salary		300.00		300.00	300.00	
Expense	302.06	500.00		802.06	150.10	651.96
Board of Health		3,541.80		3,541.80	2,083.33	1,458.47
Health Nurse - Salary		1,875.00		1,875.00	1,800.00	75.00
Expense		200.00		200.00	9.73	190.27
Plumbing Inspector Salary		300.00		300.00	300.00	
Sewerage Inspector Salary		300.00		300.00	300.00	
Animal Inspector - Salary		100.00		100.00	100.00	
Expense		10.00		10.00	10.00	
Milk Inspector - Salary		25.00		25.00	25.00	
Expense		10.00		10.00	10.00	
Vital Statistics		180.00		180.00	180.00	
Dump Maintenance - Salary		4,827.20		4,827.20	4,827.20	
Expense		5,800.00		5,800.00	2,185.11	3,614.89
Highways: Thickly Settled		6,000.00	2,000.00	8,000.00	7,940.83	59.17
Road Machinery Maintenance		2,904.70	2,095.30	5,000.00	4,996.94	3.06
Chapter 81		5,450.00	9,075.00	14,525.00	14,525.00	
Chapter 90 Construction	20,345.16	4,000.00	12,000.00	36,345.16	21,278.40	15,066.76
Chapter 90 Maintenance		1,000.00	500.00	1,500.00	1,499.46	.54
Snow and Washouts		20,000.00	5,377.49	25,377.49	25,377.49	
Sidewalks, Rails & Bridges		1,500.00		1,500.00	1,000.51	499.49

TABLE OF ACCOUNTS (Continued)

	Balance Jan. 1, 1971	Appropriation	Transferred In	Transferred Out	Refunds & Receipts	Total	Payments	Balance Dec. 31, 1971
Traffic Markers & Street Signs	73.90					73.90	73.90	
New Truck and Plow	8,500.00					8,500.00	8,500.00	
Street Lights		7,565.24				7,565.24	7,565.24	
Bear Hill Road Repairs			2,600.00		1,355.64	3,955.64	3,955.64	
Veterans Service Officer - Salary		900.00				900.00	900.00	
Expense		250.00				250.00	250.00	
Care of Veterans Graves		150.00				150.00	42.35	107.65
Veterans Benefits - Clerk		700.00				700.00	700.00	
Expense	475.16	12,000.00				12,475.16	9,776.23	2,698.93
School Dept.		465,768.00	21,068,66		1,250.00	488,086.66	475,292.28	12,794.38
School Lunch		3,650.00				3,650.00	2,976.91	673.09
Vocational		14,792.00				14,792.00	12,597.46	2,194.54
Pentucket Regional Assessment		524,835.94				524,835.94	524,835.94	
Library		17,875.00			1,115.73	18,990.73	18,990.73	
Playground		2,400.00				2,400.00	2,154.69	245.31
Supervised Play		1,050.00				1,050.00	1,050.00	
Indian Head Park Expenses	336.21	526.00	227.60			1,089.81	1,089.81	
Insurance		17,000.00				17,000.00	14,160.40	2,839.60
Group Insurance		8,500.00			64.35	8,564.35	8,536.25	28.10
Interest - Maturing Debt		27,589.30				27,589.30	27,589.30	
Interest - Temporary Loans		7,500.00				7,500.00	7,261.20	238.80
Ambulance Service		1,000.00				1,000.00	757.94	242.06
Tax Title Property Repair & Expense		140.00				140.00	50.00	90.00
Industrial Development Commission	2,555.46					2,555.46	106.75	2,448.71
Cost of State & Federal Grants		1,000.00				1,000.00		1,000.00

Memorial Day		400.00			400.00	397.60	2.40
Rental American Legion Quarters		500.00			500.00	500.00	
Study for Const. of New Municipal Bldg.		1,000.00			1,000.00	150.00	850.00
Study Feasibility of Sale of Light Dept.	497.40			497.40			
Conservation Commission		250.00			250.00	154.60	95.40
Printing Town Reports		950.00	86.00		1,036.00	1,036.00	
Christmas Parade		300.00			300.00		300.00
Unpaid 1970 Pension Bill		713.94			713.94		713.94
Unpaid 1967 School Bill		245.00			245.00		245.00
Essex County Retirement		25,634.52			25,634.52		25,634.52
Merr. Valley Reg. Planning Dist. Commission		418.40	303.38		721.78	721.78	
Light in Town Buildings		5,322.99			5,322.99	5,322.99	
Water in Town Buildings		688.99			688.99	688.99	
Stabilization Fund		5,000.00			5,000.00	5,000.00	
Reserve Fund		7,000.00		6,583.12	416.88		416.88
Light & Water Commissioners Salaries		600.00			600.00	600.00	
Water Mains Cleaned			3,000.00		3,000.00	3,000.00	
Water Department		40,750.00			40,750.10	38,169.59	2,580.41
Clean & Repair Walls/Floor of Standpipe		11,400.00			11,400.00	11,400.00	
Repair Wooden Roof of Standpipe		9,000.00			9,000.00	5,414.06	3,585.94
Observation Wells	119.25	5,000.00			5,119.25	139.10	4,980.15
Aquadene Treatment			3,000.00		3,000.00	2,673.07	326.93
Cemetery Dept.		5,900.00			5,900.00	5,900.00	
Loans - Elementary School		16,000.00			16,000.00	16,000.00	
Elementary School Addition		5,000.00			5,000.00	5,000.00	
Elementary School Red Oak		45,000.00			45,000.00	45,000.00	
Water Meters		4,000.00			4,000.00	4,000.00	
Fire Truck		4,000.00			4,000.00	4,000.00	

TABLE OF ACCOUNTS (Continued)

	Balance Jan. 1, 1971	Appropriation	Transferred In	Transferred Out	Refunds & Receipts	Total	Payments	Balance Dec. 31, 1971
OTHER PAYMENTS NOT APPROPRIATED								
Personal 1971					136.32	136.32	136.32	
Real 1971					2,763.83	2,763.83	2,763.83	
Real 1970					443.49	443.49	443.49	
Real 1969					225.70	225.70	225.70	
Excise 1971					2,988.18	2,988.18	2,988.18	
Excise 1970					945.65	945.65	945.65	
Excise 1969					98.72	98.72	98.72	
Merrimack Valley Air Pollution							61.51	-61.51
State Parks & Reservations	-387.90				6,516.49	6,128.59	5,082.94	1,045.65
State Assessment System					169.80	169.80	169.80	
Motor Vehicle Excise Bills					452.10	452.10	452.10	
Essex County Mosquito Control	-1,143.75			138.26	5,044.81	3,762.80	3,895.86	-133.06
County Taxes	29.28			29.28	28,866.37	28,866.37	26,712.24	2,154.13
State Audit					3,045.40	3,045.40	3,045.40	
Federal Withholding Tax					77,724.63	77,724.63	77,724.63	
State Withholding Tax					22,231.17	22,231.17	22,231.17	
Consumer Deposits	2,140.00				1,510.00	3,650.00	1,555.00	2,095.00
Sales Tax					57.08	57.08	57.08	
Dog Fees					798.75	798.75	798.75	
Trust Funds in Transit					4,614.26	4,614.26	4,614.26	
Income Library Trust Funds	133.79				4,733.31	4,867.10	4,353.31	513.79
Income Cemetery Trust Funds	2,763.83				3,152.68	5,916.51	5,846.56	69.95
School Lunch	4,405.75				44,874.00	49,279.75	42,054.10	7,225.65

Revenue Loan					525,000.00	525,000.00	525,000.00	
School: P.L. 89-10 Title I					10,055.00	10,055.00	10,055.00	
P.L. 89-10 Title II	2.16				1,121.44	1,123.60	1,083.69	39.91
A. Wadleigh, Library Trust Fund					50.00	50.00	50.00	
Sewerage Survey Expenses					59,900.00	59,900.00	59,900.00	
Interest Consumer Deposits	583.18				281.18	864.36	36.04	828.32
Light Department	25,060.33			5,000.00	262,528.78	282,589.11	227,487.88	55,101.23
Cemetery Care - Harry Robinson Lot	419.41				78.76	498.17		498.17
Cemetery Care & Improvement	2,386.77				59.00	2,976.77	1,372.63	1,604.14
	69,597.45	1,494,727.02	63,789.68	12,248.06	1,074,843.22	2,693,679.31	2,550,189.23	140,520.08

RECAPITULATION OF ACCOUNTS

Account Balances - Jan. 1, 1971	69,597.45
Appropriations	1,494,727.02
Refunds & Receipts	1,074,843.22
	2,639,167.69

TRANSFERRED TO ACCOUNTS:		FROM ACCOUNTS:
Registrar's Exp. (St. Census)	300.00	Revenue
Election Officers Exp.	85.00	Reserve Fund
Legal Suit against Town	750.00	Revenue
Tree Warden Exp.	1,321.25	Reserve Fund
Thickly Settled	2,000.00	Revenue
Road Machinery	2,095.30	Surplus Rev.
Chapter 81	9,075.00	Surplus Rev.
Chapter 90 Construction	12,000.00	Surplus Rev.
Chapter 90 Maintenance	500.00	Surplus Rev.
Snow & Washouts	3,550.00	Revenue
Snow & Washouts	450.00	Sale Lt. Dept.
Snow & Washouts	1,377.49	Reserve Fund
Bear Hill Repairs	2,600.00	Revenue
School	21,068.66	Revenue
Indian Head Park Exp.	227.60	Reserve Fund
Printing Town Reports	86.00	Reserve Fund

Reg. Planning Dist. Comm.	303.38		Revenue
Water Main Cleaned	3,000.00		Revenue
Aquadene Treatment	3,000.00		Revenue
		63,789.68	
		2,702,957.37	

TRANSFER FROM ACCOUNTS:			TO ACCOUNTS:
Sale Light Dept.	450.00		Snow & Wash.
Sale Light Dept.	47.40		Revenue
Reserve Fund	6,583.12		Various
Mosquito Control	138.26		Revenue
County Taxes	29.28		Revenue
Light Dept.	5,000.00		Revenue
		-12,248.06	
		2,690.709.31	
Account Balances Dec. 31, 1971		-140,520.08	
Total Payments for year 1971		2,550,189.23	

	Balance Jan. 1, 1971	Added	Interest	Withdrawn	Balance Dec. 31, 1971
LIGHT DEPRECIATION FUND					
Merrimac Savings Bank	20,242.11	15,140.21	1,485.35		36,867.67
Economy Co-Op Bank (P.S.)	16,000.00				16,000.00
Economy Co-Op Bank (Savings)	2,652.59		1,032.56		3,685.15
	38,894.70	15,140.21	2,517.91		56,552.82
TRUST FUNDS					
POST WAR REHABILITATION FUND					
Merrimac Savings Bank	1,142.89		61.17		1,204.06
STABILIZATION FUND					
Merrimac Savings Bank	11,890.54		667.56		12,558.10
Economy Co-Op Bank	16,248.33	5,000.00	1,132.16		22,380.49
	28,138.87	5,000.00	1,799.72		34,938.59

SCHOOL RENOVATIONS BUILDING FUND

Merrimac Savings Bank	81.11	4.33		85.44

KIMBALL PARK

Merrimac Savings Bank	4,679.37	250.50		4,929.87

LIBRARY FUNDS

Merrimac Savings Bank:				
Various Trust Funds	3,923.45	209.86	733.31	3,400.00
Francis Hanley Trust	576.98	30.86		607.84
Sarah Leavitt Trust	336.06	17.97		354.03
Albert Wadleigh Trust	2,027.50	149.47	50.00	2,126.97
Thomas Hoyt Trust	26,502.23	1,836.42	4,000.00	24,338.65
Economy Co-Op Bank:				
Thomas Hoyt Trust	8,543.95	467.35		9,011.30
	41,910.17	1,711.93	4,783.31	39,838.79

CEMETERY FUNDS

Care Harry Robinson Lot	1,500.00	78.76	78.76	1,500.00

	Balance Jan. 1, 1971	Added	Interest	Withdrawn	Balance Dec. 31, 1971
Various Cemetery Trust Funds:					
Merrimac Savings Bank	57,321.87		3,152.68	3,152.68	57,321.87
Economy Co-Op Bank	21,198.75		1,718.18		26,366.93
Economy Co-Op Additions:					
Virginia B. Peck		150.00			
Ralph E. Owens		100.00			
D. Hargraves, Jr.		100.00			
D. Hargraves, Sr.		100.00			
Barbara Bridges		100.00			
Tilton & Sullivan		100.00			
Cleavesy Lot		200.00			
Palmer Lot		200.00			
Frank B. Sargent Lot		200.00			
Mrs. John R. LaFrance		200.00			
Lavinia M. Hazeltine (Bartlett Lot)		200.00			
H. O. Smith Lot (G. Lahey)		200.00			
Paul Tilton Lot		100.00			
Stanley F. Donovan Lot		100.00			
Harold Waterhouse		50.00			
Florence Tuttle (Nixon)		200.00			
Amelia Oxley (Add.)		50.00			
Mable Dressler		100.00			
Harold C. Hall		200.00			

Fred L. Spencer, Sr.		100.00			
Frank Danforth		200.00			
Ann H. Ritchie		100.00			
Richard P. Gallagher		200.00			
Harold C. Lund		200.00			
	78,520.62	3,450.00	4,870.86	3,152.68	83,688.80

RECAP OF TRUST FUNDS

Cash in Custody of Treasurer	155,973.03		
		Post War Rehabilitation	1,204.06
		Stabilization	34,938.59
		School Renovation	85.44
		Kimball Park	4,929.87
		Library	39,838.79
		Care H. Robinson Lot	1,500.00
		Cemetery	83,688.80
			166,185.55

FINAL TRIAL BALANCE
1971

ASSETS		LIABILITIES	
Cash Balance	$278,899.52	Acc. Rec. 1969 Water Liens	129.75
Cash Light Depreciation Fund	56,552.82	State Parks & Reservations	1,045.65
Petty Cash Town Office	10.00	County Taxes	2,154.13
Petty Cash Tax Collector	25.00	Indian Head Park Fees	596.00
Petty Cash Light & Water	125.00	Consumer Deposits	2,095.00
Personal 1971	2,393.02	Water Meter Fund	7,426.25
Personal 1970	1,718.97	Tailings	230.90
Personal 1969	54.90	Income Library Trust Funds	513.79
Real 1970	8,778.26	Income Cemetery Trust Funds	69.95
Real 1971	58,577.73	School Lunch	7,225.65
Excise 1971	26,517.16	Cemetery Sale of Lots	1,170.00
Excise 1970	2,297.61	Road Machinery	2,095.30
Excise 1969	478.65	Loans Authorized but Unissued	592,000.00
Excise 1968	152.90	Overlay Surplus	.09
Excise 1967	234.30	Overlay 1963	177.50
Farm Animal Excise 1971	102.25	Overlay 1964	162.40
Farm Animal Excise 1970	80.50	Overlay 1965	6.24
Tax Titles	11,993.71	Overlay 1967	41.04
Tax Possessions	6,903.24	Overlay 1968	3,276.07
Taxes in Litigation	3,853.89	Overlay 1969	6,558.82
Acc. Rec. Cemetery	839.00	Overlay 1970	6,362.61

Acc. Rec. Veterans Benefits	1,243.23
Acc. Rec. M.A.	43.44
Acc. Rec. Light - Light	12,831.01
Acc. Rec. Light - Power	2,110.73
Acc. Rec. Light - Misc.	643.84
Acc. Rec. Water Rates	2,262.88
Acc. Rec. Water - Misc.	682.66
Acc. Rec. Water - Meter Rentals	92.00
Acc. Rec. Water - Liens 1970	12.50
Acc. Rec. Water - Liens 1971	319.80
Acc. Rec. Hgwy. St. Aid Ch. 81	9,176.14
Acc. Rec. Hgwy. St. Aid Ch. 90 Maint.	514.29
Acc. Rec. Hgwy. St. Aid Ch. 90 Const.	10,786.97
Acc. Rec. Hgwy. Cty. Aid Ch. 90 Const.	9,393.48
Essex Cty. Mosquito Control	133.06
Merr. Valley Air Pollution Control	61.51
Loans Authorized	592,000.00
Overlay 1966	35.10

Overlay 1971	9,161.30
Excise Revenue	29,680.62
Farm Animal Excise	182.75
Special Tax Revenue	3,853.89
Tax Title Revenue	18,896.95
Departmental Revenue	2,125.67
Light Revenue	15,585.58
Water Revenue	3,240.09
St. & Cty. to Hgwy. Revenue	29,870.88
Reserve for Petty Cash Advance	160.00
Surplus Revenue	171,917.85
Tax Title Possessions	140.00
Civil Defense	651.96
Ch. 90 Construction	15,066.76
A.D.C. US	2,938.80
A.D.C. US Admx.	2,794.86
D.A. US	450.37
D.A. US Admx.	1,133.88
M.A. US	19,283.97
M.A. US Admz.	1,050.11
O.A.A. US	1,398.98
O.A.A. US Admx.	1,629.34
Veterans Benefits	2,698.93
School P.L. 874	4,526.97
School P.L. 89-10 Title II	39.91
School Red Oak	3,052.07

FINAL TRIAL BALANCE (Continued)

ASSETS		LIABILITIES	
		School Red Oak Bldg. Committee	404.43
		Interest Consumer Deposits	828.32
		Industrial Dev. Commission	2,448.71
		Cost of State & Federal Grants	1,000.00
		Kimball Park	16.66
		1970 Pension Bill	713.94
		Light Department	55,101.23
		Light Depreciation Fund	56,552.82
		Repair Roof of Standpipe	3,585.94
		Observation Wells	4,980.15
		Aquadene Treatment	326.93
		Cemetery Care & Improvement	1,604.14
		Cemetery Care H. Robinson Lot	498.17
	1,102,931.07		1,102,931.07

Respectfully submitted

GERTRUDE C. MacKENZIE
Town Accountant

ANNUAL TOWN MEETING

WARRANT

MONDAY, FEBRUARY 22, 1971

ESSEX, ss.

To Arthur D. Evans, one of the Constables of the Town of Merrimac:

GREETING:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the legal voters of the Town of MERRIMAC to meet in RED OAK SCHOOL in Merrimac on

MONDAY, FEBRUARY 22, 1971

at 8:00 o'clock in the evening to act on the following articles, namely:

ARTICLE 1. To see if the Town will vote to fix the salary and compensation of all elective officers of the Town as provided by Section 108 of Chapter 41, General Laws as amended: Moderator, Town Clerk, three Selectmen, three Assessors, Treasurer, Tax Collector, Tree Warden, three Commissioners of Municipal Light, three Water Commissioners, and raise and appropriate sums of money therefore, and to determine sums of money to be raised to defray the necessary and usual charges and expenses of the Town for the year 1971 and make appropriations for same said sums of money so raised and appropriated to be expended for specific purposes to be voted. (VOTED)

ARTICLE 2. To see if the Town will vote to authorize the Town Treasurer with the approval of the Selectmen to borrow money from time to time in anticipation of the Revenue of the financial year beginning January 1, 1971 and to issue a note or notes therefore, payable within one year, and to renew any note or notes as may be given for a period of less than one year, in accordance with Section 17, Chapter 44, General Laws. (VOTED)

ARTICLE 3. To see if the Town will vote to authorize the Selectmen and their successors in office to sell, until the 1972 Annual Town Meeting, at public sale advertised once in a local newspaper at least 7 days prior to sale any of the property which the Town may have

acquired or may hereafter acquire through proceedings based upon non-payment of taxes or under proceedings for the sale of lands of low value, to impose upon the property so sold such restrictions, reservations or conditions as shall be deemed expedient, and to execute and deliver in the name and under the seal of the Town quit-claim deeds or other instruments therefore, or to see what action the Town will take in the matter. (VOTED)

ARTICLE 4. To see if the Town will vote to authorize the Assessors to use a sum of money from available balances and from "FREE CASH" in the treasury toward the reduction of the 1971 tax rate. (VOTED)

ARTICLE 5. To see if the Town will vote to raise and appropriate, or transfer from unappropriated available funds in the treasury, a sum of money for the maintenance of road machinery to keep road machinery in operation. (VOTED)

ARTICLE 6. To see if the Town will vote to raise and appropriate a sum of money to be expended on highway work on thickly settled streets. (VOTED)

ARTICLE 7. To see if the Town will vote to raise and appropriate, transfer from unappropriated available funds in the treasury, or borrow a sum of money for Chapter 81 highway construction and maintenance. (VOTED)

ARTICLE 8. To see if the Town will vote to raise and appropriate, transfer from unappropriated available funds in the treasury, or borrow a sum of money for Chapter 90 highway construction. (VOTED)

ARTICLE 9. To see if the Town will vote to raise and appropriate, transfer from unappropriated available funds in the treasury, or borrow a sum of money for Chapter 90 maintenance. (VOTED)

ARTICLE 10. To see if the Town will vote to appropriate a sum of money from the sale of cemetery lots, such sum or part thereof, to be expended under the direction of the Cemetery Trustees for the "Care, Improvement and Embellishment" of said cemeteries, according to Section 14, and Section 25 of Chapter 114, G.L's. (VOTED)

ARTICLE 11. To see if the Town will vote to appropriate a sum of money from Electric Light Operating balance, said money to be used by the Assessors with the estimated receipts to fix the tax rate for the year 1971. (VOTED)

ARTICLE 12. To see if the Town will vote to approve the transfer of dog license fees collected in 1970 to the Merrimac Public Library as provided in Chapter 140, Section 172 of the General Laws. (VOTED)

ARTICLE 13. To see if the Town will vote to accept benefits provided under Chapter 760, Acts of 1960 entitled "An act providing State aid for free public libraries." (VOTED)

ARTICLE 14. To see if the Town will vote to authorize the Assessors to hire themselves to perform duties outside of office pertaining to assessing procedure and to set the rate of pay for such employment at $2.50 per hour. (VOTED)

ARTICLE 15. To see if the Town will vote to authorize the Tree Warden to employ himself to perform labor or render services to the tree department and to establish the rate of compensation for such labor or services at $2.00 per hour. (VOTED)

ARTICLE 16. To see if the Town will vote to hear the report of the seven man committee authorized by the voters and appointed by the Moderator to study the feasibility of selling the municipal light department. (VOTED)

ARTICLE 17. To see if the Town will vote to amend Section XV, Paragraph 2 of the Merrimac Zoning By-Laws to read as follows:

2. EXCAVATION OF CLAY, SAND, GRAVEL OR ROCK. The excavation of clay, sand, gravel, rock or other natural mineral deposit for use on the premises, for grading of said premises not below the level of adjoining streets, or in connection with the construction or alteration of a street shall be permitted in any district. Such excavation shall be conducted in such a way as not to leave exposed boulders.

   The removal of these materials from the premises shall not be permitted except by temporary permit of one year duration from

the Board of Appeals as provided in Section 4 of Article XIX of this Ordinance, and in any case subject to compliance with the following regulations:

a. The final slope of material in any excavation or pit shall not exceed the normal limiting angle of repose of such material.
b. Both the top and base of such slope shall not be nearer than fifty (50) feet to any street line or lot line.
c. No depression shall be left below the surrounding ground level.
d. Such other provisions shall be complied with, including the furnishing of security, as the Board of Appeals deems necessary to preserve the sightliness of the area and meet the requirements of safety. (VOTED)

ARTICLE 18. To see if the Town will vote to amend the Merrimac Zoning By-Laws by adding to "Section IX, Light Industrial District Uses" the following:

4. A municipal waste treatment facility shall be allowed in this district. (VOTED)

ARTICLE 19. To see if the Town will vote to convey to the Merrimac Housing Authority the land and building bounded by Walnut and Middle Streets and known as the Merrimac High School property for the purpose of building housing for the elderly under Chapter 121B of the General Laws and on the condition that in the event construction of housing for the elderly is not commenced within three years title to the property shall revert to the Inhabitants of the Town of Merrimac and to authorize the Selectmen to execute a deed or other instruments necessary to complete said conveyance, or take any action relative thereto. (VOTED)

ARTICLE 20. To see if the Town will vote to accept the following By-Law: "No person shall own or keep in the Town of Merrimac, outside the confines of the owners or keepers property, any dog which is not held firmly on a leash or under the immediate control of such owner or keeper. Excluding dogs that are used in police work and/or dogs that are being used for hunting purposes during the hunting season. Failure to comply with this By-Law shall be punishable as follows: 1st offense $5.00 fine; 2nd offense and subsequent offenses a fine of $10.00. Each 24 hour period shall constitute a separate offense." (VOTED)

ARTICLE 21. To see if the Town will vote to purchase a certain parcel of land and buildings owned by the Merrimac Grange, Inc., located at the corner of Mechanics and Liberty Streets, containing 6060 square feet and being known as the Merrimac Grange Hall for the purpose of establishing a Community Center, especially for the elderly and young people of the Town of Merrimac and to appropriate a sum of money to defray the cost thereof, or take any action relative thereto. (WITHDRAWN)

ARTICLE 22. To see if the Town will vote to raise and appropriate a sum of money for the purchase of a police cruiser and to authorize the Selectmen and the Chief of Police to trade the present cruiser toward the purchase of the new cruiser or to sell the present cruiser at private or public sale. (VOTED)

ARTICLE 23. To see if the Town will vote to accept the provisions of Chapter 40, Section 6H of the General Laws which allows the Town to make repairs on private ways and raise and appropriate a sum of money to defray the cost thereof, or take any action relative thereto. (TABLED)

ARTICLE 24. To see if the Town will vote to raise and appropriate a sum of money to be expended by the Water Department to defray the cost of cleaning, repairing and painting the walls and floors of the water stand pipe. (VOTED)

ARTICLE 25. To see if the Town will vote to raise and appropriate a sum of money to repair the wooden roof on the water stand pipe, or take any action relative thereto.

ARTICLE 26. To see if the Town will vote to raise and appropriate a sum of money to be expended by the Water Department to defray the cost of setting up observation wells at the present well field for the purpose of determining the feasibility of installing a gravel-packed well. (VOTED)

ARTICLE 27. To see if the Town will vote to authorize the Selectmen to appoint a committee of 7 members to study the feasibility of obtaining land and constructing a municipal building that would house police department, fire department, highway department and all town offices; one member from Board of Selectmen, one

member of Finance Committee, one member Planning Board and four members at large and to raise and appropriate, or transfer from available funds, a sum of money to defray expenses of said committee. (VOTED)

ARTICLE 28. To see if the Town will vote to appropriate or transfer from unappropriated available funds a sum of money for the stabilization fund. (VOTED)

ARTICLE 29. To see if the Town will vote to authorize the Selectmen, on behalf of the town, to petition the Board of Standards of the Commonwealth of Massachusetts to propose regulations relative to the construction, alteration and maintenance of buildings and other structures in the Town of Merrimac. (VOTED)

ARTICLE 30. To see if the Town will vote to establish an Industrial Development Financing Authority of the Town of Merrimac under the provisions of Chapter 772 of the Acts of 1967 entitled "An Act providing for further industrial development of Cities and Towns." (VOTED)

ARTICLE 31. To see if the Town will raise and appropriate a sum of money to pay a 1970 unpaid bill charged to the Town under provisions of Chapter 32, Section 59A of the General Laws which provides for reimbursement by the Town for certain pensions paid by the Commonwealth of Massachusetts. (VOTED)

ARTICLE 32. To see if the Town will vote to raise and appropriate a sum of money to pay an unpaid 1967 School Department bill. (VOTED)

ARTICLE 33. To see if the Town will vote to approve the filing of a petition in the General Court of the Commonwealth of Massachusetts under the provisions of Section 8 of Article 89 of the Amendments to the Constitution for an act to authorize, ratify and confirm or otherwise make valid the purchase by the Town of "acreage of land known as Sargent's Gravel Pit situated partly in Merrimac and partly in Newton, New Hampshire" which purchase was authorized by the 1965 Annual Town Meeting. (VOTED)

ARTICLE 34. To see if the Town will vote to authorize the Town

Counsel to represent the town at a hearing before a committee of the General Court of the Commonwealth of Massachusetts concerning an act to authorize, ratify and confirm or otherwise make valid the purchase by the Town of "acreage of land know as Sargent's Gravel Pit situated partly in Merrimac and partly in Newton, New Hampshire" which purchase was authorized by the 1965 Annual Town Meeting. (VOTED)

WARRANT
for
SPECIAL TOWN MEETING

TUESDAY, MAY 25, 1971

ESSEX, ss.

To Arthur D. Evans, one of the Constables of the Town of Merrimac:

GREETINGS:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the legal voters of the Town of Merrimac to meet in RED OAK SCHOOL in Merrimac on

TUESDAY, MAY 25, 1971

at 8:00 o'clock in the evening to act on the following articles, namely:

ARTICLE 1. To see if the Town will vote to raise and appropriate or transfer from available funds a sum of money to supplement the Snow & Washout account. (VOTED)

ARTICLE 2. To see if the Town will vote to raise and appropriate or transfer from available funds a sum of money to defray the cost of repairing and improving a section of Bear Hill Road from a point approximately opposite the residence of Henry Bertram, northward for a distance of approximately 650 feet. (VOTED)

ARTICLE 3. To see if the Town will vote to raise and appropriate or transfer from available funds a sum of money to supplement the Thickly Settled account. (VOTED)

ARTICLE 4. To see if the Town will vote to raise and appropriate a sum of money to pay a claim in legal suit against the Town by Maude Whitcomb. (VOTED)

ARTICLE 5. To see if the Town will vote to authoize other town departments to use the dozer loader stationed at the town dump, for sand and gravel work. (VOTED)

ARTICLE 6. To see if the Town will vote to raise and appropriate a sum of money for the Central Merrimack Valley Regional Planning

District Commission to be used to defray the cost of a Regional Water and Sewerage Planning Study which includes the Town of Merrimac. (VOTED)

ARTICLE 7. To see if the Town will vote to raise and appropriate a sum of money for Aquadene treatment to control the iron in our water supply for the remainder of the year 1971. (VOTED)

ARTICLE 8. To see if the Town will vote to raise and appropriate a sum of money to clean 1550 feet of 10 inch main running westerly from the pumping station road on East Main Street and 900 feet of 6 inch main running easterly from the pumping station road on East Main Street. (VOTED)

ARTICLE 9. To see if the Town will vote to raise and appropriate a sum of money for the construction of a storage standpipe, for the construction of buildings for a pumping station, including original pumping station equipment, for laying and relaying water mains of not less than 6 inches in diameter for the development of additional well fields, and to determine whether such appropriation shall be raised by borrowing or otherwise. (TABLED)

ARTICLE 10. To see if the Town will vote to raise and appropriate a sum of money to purchase land to be used for the location of a new standpipe for the municipal water department. (WITHDRAWN)

ARTICLE 11. To see if the Town will vote to raise and appropriate a sum of money to defray the cost of the 1971 State Census. (VOTED)

ARTICLE 12. To see if the Town will vote to raise and appropriate a sum of money to pay the cost of Special Education Tuition and Transportation (Chapter 71, Section 46 and Chapter 123, Sections 13B and 13C) of the General Laws. (VOTED)

ARTICLE 13. To see if the Town will vote to raise and appropriate a sum of money to operate the schools under Chapter 71 of the General Laws. (VOTED)

WARRANT

for

ANNUAL TOWN MEETING

ESSEX, ss.

To, Arthur D. Evans, one of the Constables of the Town of Merrimac:

GREETINGS:

In the name of the Commonwealth of Massachusetts, you are hereby required to notify and warn the legal voters of the Town of MERRIMAC to meet in RED OAK SCHOOL in Merrimac on

MONDAY, FEBRUARY 28, 1972

at 8:00 o'clock in the evening to act on the following articles, namely:

ARTICLE 1. To see if the Town will vote to fix the salary and compensation of all elective officers of the Town as provided by Section 108 of Chapter 41, G.L.'s as amended: Moderator, Town Clerk, three Selectmen, three Assessors, Treasurer, Tax Collector, Tree Warden, three Commissioners of Municipal Light, three Water Commissioners, and raise and appropriate sums of money therefore, and to determine sums of money to be raised to defray the necessary and usual charges and expenses of the Town for the year 1972 and make appropriations for same said sums of money so raised and appropriated to be expended for specific purposes to be voted.

ARTICLE 2. To see if the Town will vote to authorize the Town Treasurer with the approval of the Selectmen to borrow money from time to time in anticipation of the Revenue of the financial year beginning January 1, 1972 and to issue a note or notes therefore, payable within one year, and to renew any note or notes as may be given for a period of less than one year, in accordance with Section 17, Chapter 44, G.L.'s.; or take any action relative thereto.

ARTICLE 3. To see if the Town will vote to authorize the Selectmen and their successors in office to sell, until the 1973 Annual

Town Meeting, at public sale advertised once in a local newspaper at least 7 days prior to sale any of the property which the Town may have acquired or may hereafter acquire through proceedings based upon non-payment of taxes or under proceedings for the sale of lands of low value, to impose upon the property so sold such restrictions, reservations or conditions as shall be deemed expedient, and to execute and deliver in the name and under the seal of the Town quit-claim deeds or other instruments therefore; or take any action relative thereto.

ARTICLE 4. To see if the Town will vote to authorize the Assessors to use a sum of money from available balances and from "FREE CASH" in the treasury toward the reduction of the 1972 tax rate; or take any action relative thereto.

ARTICLE 5. To see if the Town will vote to raise and appropriate, or transfer from unappropriated available funds in the treasury, a sum of money for the maintenance of road machinery to keep road machinery in operation; or take any action relative thereto.

ARTICLE 6. To see if the Town will vote to raise and appropriate a sum of money to be expended on highway work on thickly settled streets; or take any action relative thereto.

ARTICLE 7. To see if the Town will vote to raise and appropriate, transfer from unappropriated available funds in the treasury, or borrow a sum of money for Chapter 81 highway construction and maintenance; or take any action relative thereto.

ARTICLE 8. To see if the Town will vote to raise and appropriate, transfer from unappropriated available funds in the treasury, or borrow a sum of money for Chapter 90 highway construction; or take any action relative thereto.

ARTICLE 9. To see if the Town will vote to raise and appropriate, transfer from unappropriated available funds in the treasury, or borrow a sum of money for Chapter 90 maintenance; or take any action relative thereto.

ARTICLE 10. To see if the Town will vote to appropriate a sum of money from the sale of cemetery lots, such sum or part thereof, to be

expended under the direction of the Cemetery Trustees for the "Care, Improvement and Embellishment" of said cemeteries, according to Section 14, and Section 25 of Chapter 114, G.L.'s; or take any action relative thereto.

ARTICLE 11. To see if the Town will vote to appropriate a sum of money from Electric Light Operating balance, said money to be used by the Assessors with the estimated receipts to fix the tax rate for the year 1972; or take any action relative thereto.

ARTICLE 12. To see if the Town will vote to approve the transfer of dog license fees collected in 1971 to the Merrimac Public Library as provided in Chapter 140, Section 172 of the G.L.'s.; or take any action relative thereto.

ARTICLE 13. To see if the Town will vote to accept benefits provided under Chapter 760, Acts of 1960 entitled "An act providing State aid for free public libraries;" or take any action relative thereto.

ARTICLE 14. To see if the Town will vote to authorize the Assessors to hire themselves to perform duties outside of office pertaining to assessing procedure and to set the rate of pay for such employment at $2.50 per hour; or take any action relative thereto.

ARTICLE 15. To see if the Town will vote to authorize the Tree Warden to employ himself to perform labor or render services to the tree department and to establish the rate of compensation for such labor or services at $2.00 per hour; or take any action relative thereto.

ARTICLE 16. To see if the Town will vote to raise and appropriate a sum of money to install approximately 680 feet of six inch transite pipe, fittings and hydrant to replace one inch plastic pipe from the corner of Meadow Avenue, Lake Attitash, to property of Alfred Wright; or take any action relative thereto.

ARTICLE 17. To see if the Town will appropriate a sum of money for the construction of buildings for a pumping station, including original pumping station equipment, for acquiring by purchase, eminent domain or otherwise, any land or any interest in land necessary in connection with the foregoing, for laying and relaying water mains of not less than six inches in diameter and for new wells, to determine

whether such appropriation shall be raised by borrowing or otherwise; or take any action relative thereto.

ARTICLE 18. On petition of Joseph F. Dugas and others, to see if the Town will vote to amend the zoning by-laws of said Town of Merrimac by taking the following described parcel of land out of the Industrial zone and placing it in the Commercial zone:

Westerly by Liberty Street and the existing Commercial zone, 150 feet

Northerly by a line parallel to Main and 150 feet equidistant therefrom; 485 feet, more or less

Easterly by land of the Village Improvement Society, 150 feet; and

Southerly by Main Street, 485 feet, more or less; or take any action relative thereto.

ARTICLE 19. On petition of George F. Mahoney and others, to see if the Town will acknowledge the acceptance as public ways of all streets and ways in existance at the time zoning laws became effective in Merrimac, providing these streets and ways were recorded at the Registry of Deeds at Salem, Massachusetts; at the Town Clerk's office – were in use and available to the public, and were taxed as having road frontage by the Town assessors; or take any action relative thereto.

ARTICLE 20. On petition of George F. Mahoney and others, to see if the Town will vote to accept and endorse for Merrimac, the Master Plan as completed by the Planning Board dated, February 1964, and adopt as the Town's official map that map illustrated in this Master Plan on page 89 (Map VIII-1) entitled "Existing Street Classification"; or take any action relative thereto.

ARTICLE 21. To see if the Town will vote to accept the provisions of Chapter 40, Section 6H of the General Laws which allows the Town to make repairs on private ways and raise and appropriate a sum of money to defray the cost thereof; or take any action relative thereto.

ARTICLE 22. To see if the Town will vote under the provisions of

Chapter 45, Section 21 of the General Laws, as amended by Chapter 893 of the Acts of 1971, to authorize the Conservation Commission to appoint a special Town Forest Committee to be in charge of the management and care of the Town Forest; or take any other action relative thereto.

ARTICLE 23. To see if the Town will vote to raise and appropriate a sum of money for the establishment of a Conservation Fund, according to the provisions of G.L.'s, Chapter 40, Section 5, (51); or take any action relative thereto.

ARTICLE 24. To see if the Town will vote to give to the Merrimac Centennial Committee the building known as Old Whittier School House, located on Lancaster Court to be used by said committee for the 1976 Centennial celebration of the Town of Merrimac; or take any action relative thereto.

ARTICLE 25. To see if the Town will vote to raise and appropriate a sum of money to pay the 1971 unpaid bill charged to the Town under provisions of Chapter 32, Section 59A of the G.L.'s which provides for reimbursement by the Town for certain pensions paid by the Commonwealth of Massachusetts; or take any action relative thereto.

ARTICLE 26. To see if the Town will vote to raise and appropriate a sum of money to purchase a front end loader backhoe; or take any action relative thereto.

ARTICLE 27. To see if the Town will vote to raise and appropriate a sum of money to pay the salaries of school teachers whose salaries were withheld during the wage-price freeze period September 1, 1971 to November 14, 1971; or take any action relative thereto.

ARTICLE 28. To see if the Town will (a) appropriate a sum of money to acquire the land and building known as the "Brox Building" on East Main Street consisting of a building and two parcels of land described in a deed of Merrill Rosenberg, Receiver in Bankruptcy, to Brox Development Co., Inc. recorded in Essex South District Registry of Deeds, Book 5196, Page 757, said land and building to be used for municipal garage and office purposes; (b) determine whether any appropriation shall be raised by borrowing or otherwise; (c) authorize the Selectmen to petition the General Court for any legislation which

may be necessary or useful in connection with the foregoing and in connection with the equipping, furnishing and remodeling of the said building; or (d) take any other action relative thereto.

ARTICLE 29. To see if the Town will vote to authorize the Board of Selectmen to appoint a committee of seven (7) members to study the feasibility of remodeling and renovating the Brox Building to house the Police Department, Fire Department, Highway Department, and all Town offices; one (1) member to be from the Board of Selectmen, one (1) member from the Finance Committee, one (1) member from the Planning Board and four (4) members at large; and to raise and appropriate, or transfer from available sums a sum of money to defray the expenses of said committee; or take any other action relative thereto.

ARTICLE 30. To see if the Town will vote to join the Whittier Regional Vocational Technical High School District by accepting the agreement establishing said District including the amendment thereto which provides for the admission of the Town of Merrimac.

ARTICLE 31. To see if the Town will vote to raise an appropriated sum of money to be paid to the Whittier Regional Vocational Technical High School District, after acceptance of the Town as a member of the district, as its share of debt service and operating costs for the period 1968 through 1972, or take any action relative thereto.

ARTICLE 32. To see if the Town will vote to approve the filing of a petition in the General Court of the Commonwealth of Massachusetts under the provisions of Section 8 of Article 89 of the Amendments to the Constitution for an act to authorize, ratify and confirm or otherwise make valid the conveyance by the Town of certain parcels of park land, school land and school property bounded by Walnut and Middle Streets, Merrimac to the Merrimac Housing Authority for the construction of housing for the elderly which conveyance was authorized by the 1971 annual Town meeting; or take any action relative thereto.

ARTICLE 33. To see if the Town will vote to hear the report of the five member committee authorized by the voters and appointed by the Selectmen to study the feasibility of obtaining land and constructing a municipal building that would house the police

department, fire department, highway department and all town offices; or take any action relative thereto.

ARTICLE 34. To see if the Town will vote to amend the Merrimac Zoning By-Laws by deleting Section XV, referring to stripping of Topsoil, and substituting therefore the following:

"SECTION XV, EARTH REMOVAL"

A. The Conservation Commission shall serve as advisors to the Board of Selectmen in matters pertaining to earth removal. Earth is defined as being soil, loam, sand, gravel or stone, in whole or in combination, and is hereinafter referred to as material.

B. No person, persons, proprietorships, partnerships, or corporations or their attorneys, heirs or assigns hereinafter referrred to as person(s) or applicant(s) shall remove material from land not in public use in Merrimac without a written permit issued by the Zoning Appeals Board, hereinafter called the Board, after a public hearing. If such permit is granted, it shall be non-transferable and non-assignable.

This zoning law shall not prohibit the removal of such material as may be excavated solely for the purpose of construction of foundations for buildings and other allowable structures for which plans showing the limits of subsurface construction and excavation have been filed and building permits have been issued, or for the purpose of constructing ways, utilities, services or other engineering works in accordance with lines and grades shown on plans submitted to and approved by Town officials and Boards having jurisdiction. This law shall not apply to the transference of material from one part of a duly registered lot, tract or parcel of land if the excavated area is less than 10,000 square feet. This law shall apply to the removal of material in connection with the future issuance of a building permit or where any amount of material in excess of that required soley for foundations and utility work, as defined on duly filed plans, will be removed concurrent with construction or at a later date from the Town.

C. The Board shall hold a public hearing prior to the issuance of a permit. Before the public hearing, the applicant shall file with the

Board an application for permit, and a reproducible plan or plans, drawn on linen, such application and plan(s) including at least the following information which shall be a matter of public record and be available at the public hearing for such permit:

1. The legal name and address of the applicant (owner) of the property involved. Corporations or partnerships shall file with the Board a list of their officers and designate their authority to sign legal documents.

2. All boundaries of property where material is to be removed with the boundaries of removal areas shown in detail.

3. All buildings on and within 600 feet of said property including buildings across private or public ways.

4. All internal roads and roads within 100 feet of said property with their elevations and established grades.

5. All waterways, brooks, swamps, and other water bodies on or within 100 feet of said property with their elevations, boundaries and presently defined courses.

6. The height of the water table at its highest springtime elevation.

7. Contour lines for the entire property at five foot intervals showing existing surface elevations and proposed elevations for the excavated earth prior to reloaming at the completion of operations.

8. Any and all easements, existing and proposed, public or private.

9. Any and all established bench marks on or within 100 feet of said property.

10. All land to be operated on, divided into square grids 400 feet on each side unless the property involved is less than such grid area and in such case, the grid shall constitute the lesser area.

11. A listing of routes within the town to be used by all vehicles that will be directly involved with proposed earth removal operations.

The above mentioned plan shall be drawn by a registered land surveyor, licensed to practice in Massachusetts, to a scale of 1 inch equals 40 feet for areas up to 20 acres, and a scale of 1 inch equals 80 feet for larger areas. In addition, a plan shall be provided which will show the relationship of said property to easily identifiable landmarks. The Board after study may make such corrections and revisions in conjunction with the applicant prior to the public hearing as it deems advisable in the public interest. Notice of the public hearing shall be given to abutters as they appear on the most recent tax list, to the Selectmen, Planning Board, the Conservation Commission, and to such other persons or Town Boards as the Board shall prescribe, including owners of property within 600 feet of property of the applicant including those located across public and private ways. All such notices shall be sent via certified mail with return receipt requested, and the notice shall be posted and/or advertised in a newspaper with general circulation in Merrimac in accordance with prescribed laws. At the hearing, any party whether entitled to notice thereof or not may appear in person. The Board shall issue appropriate regulations for conducting such meetings. The Chairman may administer oaths. The applicant shall pay a $25 filing fee and pay such expenses for consultants or other services as the Board may require in connection with the petition. This filing fee to be used in defraying costs in connection with the permit and its subsequent regulation, of which $15 is refundable if the petition is not granted. The Board may require the assistance of any other Town Board, officer or employee in carrying out its functions under this By-Law and require the applicant to bear the costs involved. In issuing the permit, the Board may impose various specifications and restrictions as later set forth, for the adequate protection of the neighborhood and the Town. Any conditions imposed by the Board shall be attached to and made a part of the permit. A copy of the permit shall be sent to the Selectmen, Planning Board, and the Conservation Commission and the permit and the plans shall be a public record.

D. The Board shall consider among other things the following: method of removal, days and time of working, type of machinery to be

used, limitation of area for excavation, clearance of brush, elimination of dust, soil erosion, watershed areas, water table protection, drainage, placing and size of culverts, contour grading and conditioning of the land after operations are completed, routes of travel, planting of area to suitable cover, disposition of top soil and re-establishing of ground levels and grades.

In case of soil or loam removal, the recommendations of the appropriate Soil District Supervisor and the County Extention Director or Agent and their successors shall be considered except where the removal of the soil or loam is in the opinion of the Board necessarily incidental to and in connection with the construction of a road or other facility involving a permanent change in the use of the land.

E. In approving any plan for the removal of material, the Board shall consider a written report by the Conservation Commission whether the land is suitable for the removal of said material; and whether the operation will be injurious, noxious, or offensive to a neighborhood for the reason of odor, fumes, dust, smoke, vibration or noise or other cause. The Board shall consider whether steps shall be taken so as not to hinder or endanger traffic on public or private ways, and may require at its discretion that police control of traffic be provided by the applicant at his expense. The applicant shall provide the Town Counsel a certificate of insurance containing public liability and property damage insurance with standard municipal 'holdharmless' agreement. The amount of insurance is to be determined by the Board and said certificate after approval by Town Counsel is to be filed with the Town Clerk. Operations shall not begin until said insurance is approved.

The Board shall also require "security" in the forms of a proper non-cancellable bond, or deposits of money or negotiable securities on a scale of no less than five hundred dollars per acre, the exact amount to be set by the Board. If a permit is granted by the Board, such "security" will be deposited with the Town Treasurer and approved by the Town Counsel prior to the applicant commencing operations. Said "security" shall be held by the Town until all of the specifications have been complied with.

Bond issued for "security" shall specify restrictions and regulations as contained in the permit.

Upon granting of any permit, the applicant shall agree that free access to areas of operation shall be granted to any Board member or Conservation Commission member during normal hours of operation after a reasonable period of notification, not to exceed 3 days. Upon granting of any permit, the following minimum specifications and requirements shall be imposed and be affixed to all permits:

1. Trees, which are to be removed, shall be cleared (not bulldozed).

2. All cleared trees, brush and stumps shall be chipped or removed from the site. Wood chips may be place on finished grade.

3. All loam and soil must be bulldozed into piles for future spreading. No loam or soil may be removed from the property unless previously provided for in these by-laws.

4. Material other than loam or soil may be removed relative to contours as specified by the Board and as shown on the original plan or an amended plan submitted by the applicant and approved by the Board. In material removal areas, ledge shall not be left exposed above the approved grade and boulders shall be removed or buried at least such that their tops are six feet below the approved grade. In the event that ledge is encountered prior to reaching the approved grade a revision of the approved grade plan must be submitted to the Board within 30 days and no work affecting the proposed revision shall be done until the Board gives approval.

5. After the material has been removed from the grid (400 ft. x 400 ft.) and before proceeding to the next grid, the excavation shall be graded to the approved grade, prior to, or concurrent with operations on the next grid, all loam and soil shall be respread over the entire excavation, except in such areas as are required for egress in subsequent operations; and this shall be limited to 30 foot wide roadways and 100 foot wide turn-arounds. All banks prior to and resulting from operations shall be graded to a slope no steeper than two feet horizontal to one foot vertical. Under no circumstances shall the finished

grade be less than six feet above the highest springtime water table. After all operations are completed, areas used for egress shall be brought to grade and finished in accordance with regulations pertaining to other areas as specified in these by-laws.

6. All timbers, structures and the like, which are not part of the finished plan, shall be removed as the operation is terminated.

7. Rye grass shall be seeded on this reloamed area at a minimum rate of 200 pounds per acre. Other ground covers acceptable to the Board may be substituted.

8. Upon completion and approval by the Board of each 400' x 400' grid, the "security" may be advanced to the next grid.

9. The Board shall reserve the right to limit the days and hours of operation and shall require anti-dust treatment in those areas that in the Board's opinion require such treatment.

10. Material shall not be excavated at any time to a level that will produce standing water, and drainage of surface water shall be maintained.

11. Backfilling shall be accomplished to the completed grades specified in the original petition and shall be accomplished with suitable material as approved by the Board. Such backfilling to be covered by a minimum of six inches of loam and rehabilitated in a manner previously prescribed.

12. As minimum requirement said permits shall require that the following buffer areas be left in their natural state on the applicant's property during the life of the permit:
    a. 300 feet of any street line
    b. 200 feet of any other boundary line
    c. 600 feet of any occupied dwelling

13. At the applicant's expense, the Board shall require that property markers be set to determine the total extent of the owner's property to be involved in operations, and that each grid (400 feet x 400 feet) of land or less than a grid in the case

of a complete parcel, being operated shall also be so marked. Furthermore the level of water table as previously described herein shall be referenced to suitable bench marks on said parcels at convenient locations and in such a manner to allow for measurement by the Conservation Commission or other agencies as they believe are necessary to insure compliance with the by-laws.

14. All provisions of the Hatch Act and the Inland Wetlands Act shall be observed.
    The Board may also affix any additional specifications and restrictions as are considered necessary.

F. No permit or renewal of permit issued hereafter shall be valid for more than one year from its date of issue. Existing permits shall be valid until their dates of expiration. Renewal of a permit shall be applied for at least 90 days prior to the expiration of a permit. Prior to the renewal of a permit, to which mandatory specifications and restrictions shall be affixed and additional ones may be affixed, the Board will hold a public hearing.

   Before the public hearing, the Board shall require The Conservation Commission to submit in writing to the Board, a statement of compliance or non-compliance with the restrictions and specifications as set forth in the permit. If the statement reports non-compliance, the violations shall be indicated.

G. When the statement of the Conservation Commission indicates non-compliance with the restrictions and specifications as set forth in the permit, the Board shall cause a certified letter, return receipt requested, to be written to the applicant. This letter shall (a) indicate the violations, (b) advise the applicant that he shall have 30 days from the date of the letter to comply with the zoning laws, and (c) advise him that the permit will not be renewed unless he complies with the restrictions and specifications. The decision of the Board on renewal of the permit shall be postponed until another written report by the Conservation Commission is made regarding compliance.

   In the event that the Board denied the renewal of the permit for reasons of non-compliance the Board shall within one day advise

the Town Treasurer and the Selectmen of their decision and recommend the forfeiture of bond, deposits of money or negotiable securities as referrred to in the permit issued to the applicant."

; or take any action relative thereto.

And you are hereby required to serve this Warrant by posting attested copies thereof in three (3) public places in said Town of Merrimac, at least seven (7) days before said time of meeting.

Hereof fail not and make due return of this Warrant with your doings thereon to the Town Clerk at the time and place of meeting, aforesaid.

Given under our hands this 8th day of February, 1972.

RAYMOND P. DAVID
BERNARD H. CONNOR
RICHARD P. GALLAGHER
Board of Selectmen

Annual Report
of the
SCHOOL COMMITTEE
of the
TOWN OF MERRIMAC

For The Year Ending

December 31, 1971

In accordance with custom and with the Acts of the General Court, 1859, Chapter 57, we herewith submit to you the 101st annual printed school report.

DANIEL S. GULEZIAN, Chairman
RAYMOND R. WALTON, Vice Chairman
ZILLAH BUZZELL, Secretary
EIDA V. JERVEY
JOHN R. COTE

SCHOOL OFFICERS

JOHN C. JAKOBEK, Superintendent of Schools
Office: Main Street, West Newbury, Mass.
Telephone 363-2280

JUDSON R. MERRILL, Assistant Superintendent
Office: Main Street, West Newbury, Mass.
Telephone 363-2250

FREDERICK N. SWEETSIR, M.D., School Physician
Address: 84 River Road, Merrimac, Mass.

DOROTHY E. DOUGHTY, R.N., School Nurse
Address: 104 River Road, Merrimac, Mass.

WORKING CERTIFICATES:
Helen R. Donaghue, Merrimac Elementary School
Office of the Superintendent, Pentucket Regional School

ANNUAL REPORT
1971

To the Selectmen and the Citizens of Merrimac:

The Merrimac School Committee submits the following report for the year 1971. For a report of the educational program in Grades 7-12, please turn to the report of the Pentucket Regional School Committee. The Pentucket report, this year, contains a rather extensive explanation of collective bargaining, a relatively new aspect of School Committee duties as defined by Chapter 149 of the General Laws. For a number of years the local School Committee negotiated with the elementary teachers separately from the secondary school negotiations. This year combined Kindergarten to Grade 12 negotiations were conducted. This change keeps all School Committeemen better informed and more involved in the total contract.

Educational Costs and Reimbursements

In the 1970 School Committee report to the Town of Merrimac this Committee indicated in detail the anticipated reimbursements for 1970. The actual reimbursements, totalling 49 per cent of the elementary school expenditures for 1970 (see pages 46 and 56), reflect the Commonwealth's concern and obligation for the education of its citizens. Over the years the Commonwealth pre-empted certain tax resources to itself but recognized the need to return some of this money through equalization of educational opportunities back to the towns with the most need. If this concern for the education of all children in the Commonwealth continues, Merrimac can expect continued assistance at the 1970 level, or more. Although the Town must raise the money through taxation, approximately 49 per cent of the expenditure may be returned.

We are not unmindful of the burden of real estate taxes on the citizens of this Town. We, too, look with anticipation to the efforts of various groups throughout the state and nation to lift the real estate tax burden for school purposes off the local taxpayer. In the meantime we will continue to press for as much assistance as possible from the Commonwealth.

Whittier Vocational

This Committee reaffirms the position of all previous School

Committees relative to the need of the Town to belong to the Vocational-Technical School district. We strongly support Merrimac's admission to the District for the following reasons but other reasons can be cited.

1. Fifty per cent of our high school graduates do not continue their education or training.

2. Many of those that do enroll in a continuing education program do not complete their training.

3. Dropouts from present educational programs need additional skills.

4. The non-career-oriented student does not take full advantage of the academic type of schooling. These students struggle through school and face with desperation further academic learning.

5. The job market for skilled artisan is growing; the demand for unskilled laborers declining.

6. Whittier offers diversified learning experiences for boys and girls.

7. Whittier will offer educational opportunities for girls, an area long unfulfilled.

8. Although there are 19 students at Haverhill Trade, at this writing, on the average, each year 5 Merrimac applicants are refused admittance to the Trade School.

Educational Costs and Educational Services

As we all know costs have continued to rise for many years. The increase has reflected inflationary pressures, increased enrollments, additional legislation and demands for additional services. Historically, the community has provided the basic educational needs. With the passage of time and renewed concern for the education of all children in order to make them productive citizens, new legislative provisions were enacted to meet the new concerns. Extended educational services are now mandated by law. Some of the newer and more controversial, also expensive, mandates are: the transportation and tuition (or providing for them locally) of the mentally retarded pre-school child, transportation and tuition of individuals in rehabilitation programs,

transportation and tuition (or providing locally) for the emotionally disturbed, the visually handicapped, the physically handicapped.

In spite of the concern expressed oftentimes by individuals as to the validity of including these services in the school budget, until the laws pertaining to these services are repealed, this Committee is compelled to include them. Critics should keep in mind (1) that the Schools did not ask for this inclusion and (2) that the legislature placed these services under the jurisdiction of the schools because no other public, or private, agency could provide the needed services as reasonably and efficiently.

In viewing the events of 1971 this Committee restates that its decisions are based on the will of the majority of the citizens of Merrimac as accurately as this will is related or implied. We accept the fact that differences of opinion exist, as they do in a democracy. We regret that we can not always convey the magnitude of the problems to each citizen, and also our inability to solve the contradictory positions on all local issues to the satisfaction of all factions.

Respectfully submitted,

DANIEL S. GULEZIAN, Chairman
ZILLAH BUZZELL
JOHN R. COTE
EIDA V. JERVEY
RAYMOND R. WALTON

DIRECTORY OF SCHOOL STAFF – MERRIMAC ELEMENTARY SCHOOL

Position	Name	Training	Total Yrs. Experience	Years in Merrimac
Principal - Elementary	Helen R. Donaghue	Bridgewater Normal 1929	33.5	26.5
Principal - Red Oak	Norman A. Dugas	A.B. Merrimack College 1957 M.Ed. Boston State College 1958	13	Began 1/1/70
INTERMEDIATE UNIT:				
	Dawn Rae Allen	Salem State College	3	3
	Kay N. Herlihy	B.A. Rivier College 1964	7	Leave of Absence
	Nancy W. Deminie	B.A. University of N.H. 1953	12	12
	Jane K. Sheedy	B.A. University of Mass. 1967	3	3
	Nancy A. Draper	B.S. Keene State College 1969	2.5	2
	Genevieve Smithson	Posse School of Phys. Ed. 1938	18	12
	John L. Randall, III	B.Ed. Keene Teachers College 1962	9	3
	Edward Martin	B.S. Salem Teachers College 1965	5	5
	Patricia M. Condon	B.S. Gordon College 1953	14	7
	Annette A. Autiello	B.S. Suffolk University 1966 M.Ed. Suffolk University 1969	5	3
	Mary H. Coughlin	A.B. Merrimack College 1961 M.A. Salem State College 1964	10	3
	Anne F. Clark	B.A. Hope College, Michigan 1970	1	Resigned 6/30/71

Roy M. Campbell	B.S. Gordon College 1971	0	Began 9/1/71
Lucia A. DePamphilis	B.S. State College at Framingham '67 M.Ed. Salem State College 1970	2	2
Rosalie M. Scher	B.S. Farmington Teachers College '60	4	1
Judith A. McCarthy	B.S. Lowell State College 1971	0	Began 9/1/71

PRIMARY UNIT:

Charlotte R. Goltz	M.Ed. Boston University	17	Resigned 6/30/71
Constance L. Gordon	B.S. University of Maine 1969	2	2
Suzann M. Tinney	B.S. Lowell State College 1965	6	Leave of Absence
Ann M. Ludeking	B.S. Bridgewater State College 1961 M. Salem State College 1969	9	3
Margot Hammon	B.A. Gordon College 1968	3	Resigned 6/30/71
Linda M. Brackett	B.S. Lowell State College 1970	1	1
Ellenmarie A. Sullivan	B.Ed. Keene State College 1968	3	3
Barbara R. Taylor	B.S. Gordon College 1967	5	4
Lilyan H. Cummings	Tufts University	3	3
Marion F. Johnson	B.S. University of N.H. 1949 M.Ed. Salem State College 1965	22	14
Joanne Fitzgerald	B.S. Salem State College 1969	2	2
Constance C. Dublin	B.S. Lowell State College 1960	10	3
Jean M. Connor	B.S. Salem State College 1970	1	1
Christine J. Williams	B.S. State University of Iowa '66 M.Ed. Salem State College 1969	3	1

DIRECTORY OF SCHOOL STAFF – MERRIMAC ELEMENTARY SCHOOL (Continued)

Position	Name	Training	Total Yrs. Experience	Years In Merrimac
	Linda M. Gilmartin	B.S. Salem State College 1971	0	Began 9/1/71
	M. Jane Karcher	B.A. University of Mass. 1971	0	Began 9/1/71
	Martha A. Shanahan	B.S. State College at Westfield '71	0	Began 9/1/71
Art Supervisor	Nancy Perkins	M.Ed. University of Mass.	12	7
Music	Veronica E. Laite	B.A. Madonna College, Mich. 1967	7	2
Speech Therapist	Priscilla D. Hull	B.S. Emerson College 1964	7	5
Special Education	Thomas F. Moughan	B.S. Fitchburg State College 1964	7	3
Special Education	Elsie-Eloise Hopkins	B.S. Tufts University 1948 M.Ed. Tufts University 1949	5	2
Reading Coordinator	David L. Antczak	B.S. Salem State College 1961	10	10
Physical Education	Priscilla P. Wilson	B.S. Russell Sage College 1950	7	3

1971 - 1972

SCHOOL CALENDAR

SCHOOL UNION NO. 53

September		
7,8	Tues.-Wed.	Orientation: Teachers
9	Thursday	School opens for pupils
October		
11	Monday	Holiday-no school Columbus Day
25	Monday	Holiday-no school Veterans' Day
November		
12	Friday	Schools closed - Parent-Teachers Conference Ends 1st quarter – 44 days
24	Wednesday	Schools close at noon for Thanksgiving holiday
29	Monday	Schools open
December		
22	Wednesday	Schools close end-of-day for the Christmas Holidays
1972		
January		
3	Monday	Schools open
28	Friday	Ends 2nd quarter – 46 days
February		
18	Friday	Schools close for Winter vacation
28	Monday	Schools open
March		
31	Friday	Good Friday - Schools closed
April		
14	Friday	Schools close for Spring vacation Ends 3rd quarter – 49 days
24	Monday	Schools open
May		
29	Monday	Schools closed - Memorial Day Observance
June		
23	Friday	Last day of School (Half-day) Ends 4th quarter – 44 days

183 days

SCHOOL CENSUS
AS OF OCTOBER 1, 1971

	BOYS	GIRLS	TOTAL
From 5 to 7	123	81	204
From 7 to 16	455	452	907
	578	533	1111

NO SCHOOL SIGNAL

NO SCHOOL announcements will be made over Stations WBZ and WHAV after 7 o'clock in the morning.

6:30 a.m. 11-11-11 No School, all grades.

MERRIMAC SCHOOL DEPARTMENT

1972 BUDGET

	Appropriated 1971	Expended 1971	Requested 1972
ADMINISTRATION:			
School Committee Expense	490.00	319.36	1,100.00
Superintendent's Salary	3,833.00	3,911.84	4,083.00
Secretarial Salaries	3,002.00	3,045.06	3,370.00
School Census	200.00	200.00	200.00
Office Expense	300.00	329.47	400.00
Superintendent's Travel	200.00	200.00	200.00
Ass't Superintendent's Salary	2,700.00	2,813.56	2,883.00
Ass't Superintendent's Travel	200.00	200.00	200.00
INSTRUCTION:			
Administrative Salaries	28,050.00	27,488.31	30,104.00
Administrative Expense	400.00	390.98	400.00
Clerical Salaries	7,100.00	6,267.12	8,080.00
Office Expense	0	0	300.00
Teachers' Salaries	313,749.20	303,818.39	339,194.00
General Supplies	8,855.00	11,649.82	9,940.00
Textbooks-Workbooks	7,326,00	5,405.37	5,720.00
Library Supplies	200.00	132.25	200.00
Educational TV Assessment	472.50	472.50	460.00
Teacher Aides-Instructional	3,240.00	5,038.32	4,620.00
OTHER SCHOOL SERVICES:			
Librarian	5,500.00	4,166.28	5,803.00
Supervisor of Attendance	100.00	100.00	100.00
School Physician	800.00	800.00	800.00
School Nurse	5,200.00	5,130.08	5,670.00
Nurse's Supplies	100.00	80.93	110.00
Nurse's Travel	50.00	50.00	50.00
Transportation: Regular	26,507.00	26,395.00	27,480.00
Transportation: Special Ed.	8,744.00	4,667.00	2,520.00
Mental Health Clinic	500.00	500.00	500.00
Non-Instructional Aides	6,570.00	4,957.27	6,160.00

OPERATION & MAINTENANCE:			
Custodians' Salaries	24,605.00	23,763.37	25,439.00
Custodians' Supplies	2,700.00	2,745.08	3,000.00
Fuel	8,400.00	10,104.84	10,600.00
Telephones	850.00	926.39	1,050.00
Building Maintenance	5,000.00	8,203.68	6,000.00
Equipment Repair	600.00	1,378.09	800.00
Grounds Maintenance	500.00	406.39	600.00
SCHOOL LUNCH PROGRAM:			
	3,650.00	2,976.91	3,750.00
ACQUISITION OF FIXED ASSETTS:			
	5,115.00	4,322.01	5,415.00
PROGRAMS WITH OTHER DISTRICTS:			
Special Class Tuition	3,604.68	3,663.52	4,000.00
Transfer In	1,073.28		
	$490,486.66	$477,019.19	$521,301.00
VOCATIONAL:			
Tuition	13,792.00	11,623.46	23,388.00
Transportation	1,000.00	974.00	1,000.00
	$14,792.00	$12,597.46	$24,388.00

Report of the

PENTUCKET REGIONAL DISTRICT

SCHOOL COMMITTEE

For The

Year Ending December 31, 1971

In accordance with Chapter 71, Section 16K, the Pentucket Regional District School Committee submits its eighteenth annual report to each of the member towns.

SCHOOL OFFICERS

JOHN C. JAKOBEK, Superintendent of Schools
Office: Pentucket Regional School, West Newbury, Mass.
Telephone: 363-2280

JUDSON R. MERRILL, Assistant Superintendent
Office: Pentucket Regional School, West Newbury, Mass.
Telephone: 363-2250

ALEXANDER S. JOHNSTON, Supervising Principal High School
Office: Pentucket Regional School, West Newbury, Mass.

BERTRAM D. FECTEAU, Assistant Principal High School
Address: 15 Moody Street, Amesbury, Mass.

FRANCIS J. FERREIRA, JR. Supervising Principal Junior High School
Office: Pentucket Regional Jr. High School, West Newbury, Mass.

WILLIAM H. WHITING, Assistant Principal Junior High School
Address: 68 West Main Street, Merrimac, Mass.

SYDNEY A. O'NEILL, Treasurer/Accountant
Address: 253 Center Street, Groveland, Mass.

MICHAEL A. GRASSI, M.D., School Physician
Address: 477 South Main Street, Bradford, Mass.

MRS. JUDITH E. SILVIA, R.N., School Nurse
Address: 24 Prospect Street, Merrimac, Mass.

MRS. JANICE B. PISANO, R.N., School Nurse
Address: 510 Main Street, West Newbury, Mass.

PENTUCKET REGIONAL SCHOOL COMMITTEE
ANNUAL REPORT 1971

To the Selectmen and Citizens of Groveland, Merrimac and West Newbury:

The Pentucket Regional School Committee submits the following report for 1971.

The Committee held 24 regular meetings, many sub-committee meetings and many negotiations meetings. The amount of time devoted to the resolution of the district's needs is complicated by the complexity of the issues, the varying demands of the various factions with different interests, and changing educational structures, programs and policies. Even a partial examination of any major issue requires time to study, examine and the reaching of a consensus.

This decision-making process is also necessary to the resolution of Committee decisions regarding negotiation positions in bargaining with the teachers as well as policy making. The members of this Committee represent and reflect the diversity of opinions found in the community. As one would find in a cross-section of any community on any issue, the range of differences may be from the most extreme on one end of a continuum to the other end. This range of differences must be resolved by the School Committee which in turn then presents its decisions (positions) on items under consideration to the teacher representatives through its chief negotiator.

Pursuant to Chapter 149 of the General Laws the Committee must then bargain in good faith with the teachers on wages, hours and other conditions of employment. In 1971 this bargaining was interrupted by a demand by the teachers for fact-finding through the sponsorship of the State Board of Arbitration and Conciliation. Fact-finding is a legal proceeding which attempts to effect an agreement between the parties involved. At the conclusion of the hearings devoted to the impasse the fact-finder provides a written report of his findings and recommendations. On the basis of the fact-finders report, a final agreement was reached by this Committee and the teachers.

NEGOTIATIONS

Contract negotiations are much more complex than commonly

assumed. Under the statute previously mentioned, collective bargaining includes good faith efforts in respect to wages, hours and other condition of employment. The limitations of bargaining have not been clearly developed for education institutions and the variations in practices in Massachusetts school systems have made negotiations a very tedious process. Topics commonly presented for negotiations include the following:

Negotiations	Grievance Procedures
Teaching Hours and Load	Special Teaching Assignments
Non-teaching duties	Employment Practices
Teacher Assignments	Teacher transfers
Vacancies	Promotions
Positions in Summer School	Positions in Federal Projects
Teacher evaluations	Teacher Use of School Facilities
Substitute Teachers	Dues deductions
Textbooks	Severance Pay
Leaves of Absence	Sick Leave
Professional Development	Sabbatical Leaves
Group Insurance	

Teacher salary schedules defining the minimum and maximum limits, the necessary requirements which must be fulfilled in order to receive any increments.

Administrative salaries and obligations.

All extra-curricular salaries.

The above topics in themselves represent prospects for lengthy discussions. Since almost every item represents possible differences of opinion, negotiations must be carefully conducted. The final wording of any and all aspects of the written contract must be carefully edited otherwise misunderstandings occur and furthermore, contract provisions are enforceable through legal arbitration and other legal proceedings.

At this time this Committee wishes to express its deepest appreciation to Mr. Pemberton Minster, a fellow member of the present West Newbury School Committee and professional negotiator, for the many hours he has given while serving as the Committee's Chief Negotiator for the past two years without charge. Although health

reasons prohibit him from serving in this capacity again we sincerely hope that he will continue as a most valuable member of the West Newbury Board. The Committee has retained another professional negotiator for the 1972-3 contract negotiations now in process.

School Population Growth

This page illustrates the growth of the pupil population in Grades 7 - 12 in the District since its opening in 1958. The enrollemnt increase over the 13 year span averages 10 per cent annually. Looking ahead continued growth is expected for about six years on the basis of the present elementary school population. Looking at the present situation in terms of pupil stations there is still room to grow but restrictions in course selectivity have appeared due to the renewed interest in home economics and industrial arts which may reflect the reawakened interest in vocational education nationally.

YEAR	GRADES						TOTAL
	7	8	9	10	11	12	
1958	131	120	132	114	101	60	658
1959	175	129	117	121	106	91	739
1060	153	171	130	115	107	98	774
1961	183	165	166	123	105	100	842
1962	177	183	160	160	112	100	892
			Platooning				
1963	179	195	184	171	165	120	1014
1964	182	185	189	177	167	166	1066
1965	222	178	193	185	170	149	1097
1066	241	224	187	171	172	166	1161
			Opening of the Junior High School				
1967	234	235	223	180	161	172	1205
		sub-total/692		sub-total/513			
1968	249	235	230	212	171	152	1249
		sub-total/714		sub-total/535			
1969	257	261	242	220	213	167	1360
		sub-total/760		sub-total/600			
1970	287	266	307	241	216	194	1511
		sub-total/860		sub-total/651			
1971	309	289	249	241	225	199	1512
		sub-total/847		sub-total/665			

Career Education

One of the educational curriculum areas being carefully watched by this Committee is that generally termed career education. One of the hopeful aims of this program is to eliminate, or at least ease, the aimlessness of many students. This aimlessness—the failure to establish goals, the failure of motivation and perhaps pride in oneself—is being attacked on several fronts. The present program planning goals call for revisions of elementary school offerings as well as secondary programs including vocational offerings. An overall tentative outlook calls for career awareness at the elementary level, career exploration at the junior high level and job entry skills at the senior high level.

Such contemplated programs offer some hope of alleviating present non-career-oriented education. Curriculum materials and procedures are still to be worked out but they do offer some hope for easing some of the problems of school pupils. Although this Committee sees possibilities within a program of the nature described above, the program may not be panacea for all the different types of students in our schools.

School Evaluation

At least once every ten years each secondary school that wishes to remain accredited (in good standing) in the New England Association of Secondary Schools and Colleges must conduct a self-evaluation by its staff and undergo an evaluation by a visiting committee from other schools and members of the Department of Education. During 1971 the self-evaluation was begun by the staff in preparation for the Visiting Committee which will spend three days in the spring of 1972 at the school completing the process. School evaluation is necessary to retain accreditation, and it is considered a vital force in school improvement.

In submitting this report we are mindful of the high cost of education for our children. And yet, we point out that this service is provided at a reasonable cost in comparison with other schools. Furthermore, we believe we have tempered the demands made upon the educational system with the willingness of the people to provide this service as you, the people, have expressed these desires to us.

Respectfully submitted,

DOUGLAS V. CROOK, M.D., Chairman

BETTY G. CONWAY
ROBERT V. CARR
RONALD N. TAGNEY
DONALD K. LAING
BARBARA M. WELLS
DANIEL S. GULEZIAN
EIDA V. JERVEY
RAYMOND R. WALTON

DIRECTORY OF SCHOOL STAFF 1970 - 1971

PENTUCKET REGIONAL JUNIOR-SENIOR HIGH SCHOOL

Position	Name	Training	Total Years at Pentucket
Principal High School	Alexander S. Johnston	B.S. Springfield College 1949 M.S. Univeristy of Mass. 1957	1
Assistant Principal	Bertram D. Fecteau	M.Ed. Boston University 1955	6
Principal Jr. High School	Francis J. Ferreira	M.Ed. Salem State College 1964	11
Assistant Principal	William H. Whiting	M.Ed. Northeastern University 1961	11
Guidance	Kenneth B. Wood	M.Ed. Salem State College 1964	9
Guidance	Dorothy M. Mesle	M.Ed. Salem State College 1964	7
Guidance Director	Robert R. Fanning	M.Ed. Salem State College 1964	7
Guidance	Beryl Bagni	B.S. University of Mass. 1948	1
Guidance	John J. O'Wril	B.Ed. Plymouth State College 1963	4
Girls' Phys. Ed.	Laura J. Carley	B.S. Bridgewater State College 1967	4
Girls' Phys. Ed.	Sandra J. Drew	B.S. State College at Bridgewater '70	1
Boys' Phys. Ed. Dir.	Thomas J. Flaherty	M.A.T. Brown University 1961	8
Boys' Phys. Ed.	Raymond E. Stickney	B.Ed. Plymouth State College 1964	7
English Dept. Head H.S.	Ronald L. Fenerty	M.Ed. University of N.H. 1969	10
English	Stephen Voltero	B.S. Merrimack College 1962	7
English	Cornelia E. Wolfe	B.A. Boston University	13
English	John J. McKittrick	A.B. Lowell State College 1965	6

English Dept. Head Jr. H.	Albert E. Belanger	B.S. Salem State College 1961	5
English	Janice A. Fowler	B.S. Northeastern University 1967	4
English	William J. Martin	B.S. Northeastern University	5
English	Dorothy A. Rostosky	B.S. Lyndon Teachers College 1963	4
English	Constance L. Fall	B.S. Salem State College 1968	3
English	Helen M. Bresnahan	A.B. Marymount College 1968	2
English	Joanna M. Defeo	B.A. Merrimack College 1970	Resigned 6/30/71
English	Patricia E. Hurley	A.B. Hanover College, Indiana '62 M. Salem State College 1967	Resigned 6/30/71
English	Karen A. Wheeler	A.B. Simmons College 1967	1
English	Mary K. Gaffney	B.S. Boston College 1963	Began 9/1/71
English	Lynda H. Doane	B.S. University of Mass. 1970	Began 9/1/71
Reading	William B. Normand	M.Ed. Salem State College 1966	1
Reading	H. June Denault	B.S. Salem State College 1970	1
Reading	Kathleen Owens	B.A. Emmanuel College 1962	2
Reading	Catherine L. Conklin	B.A. Salem State College 1970	Began 9/1/71
Latin, English	Richard L. Canepa	B.A. Salem State College 1962	7
French	Roger Roy	B.A. Marist College 1964	6
French Dept. Head	John E. Durant	A.B. St. Anselm's College 1963	3
French-Spanish	Paula M. Conley	B.A. Salem State 1970	Resigned 6/30/71
Lab. Assistant	Simone Zalewski	Cour Complementaire Commercial, Paris	8
French-Spanish	Rachel A. Mitchell	M.A. Middlebury College 1959	Began 9/1/71 Resigned 12/22/71
Spanish	Hazel W. Owen	A.B. Boston University 1941	8

DIRECTORY OF SCHOOL STAFF (Continued)

Position	Name	Training	Total Years at Pentucket
German	Mary C. Daly	B.A. Cornell University 1966 M.A.T. Harvard University 1967	1
Physical Science Dept. Hd.	Robert F. Knights	M.Ed. Harvard University	13
Biological Science	Melvin H. Pollack	B.S. Boston University 1958 M.Ed. Boston University 1963	13
Biology	Allan P. Jarvis, Jr.	B.S. Bowdoin College 1970	1
Science	Joseph J. Derro, Jr.	B.S. North Carolina State 1954 M.Ed. Salem State College 1966	13
Science	Dudley W. Baldwin	B.S. Mass. College of Pharmacy 1957	7
Science Dept. Head, Jr. H.	Robert E. Anton	B.S. University of Mass. 1957	6
Science	James C. Connor	M.Ed. Boston University 1971	6
Science	Mildred E. Kelley	M.Ed. University of Maine 1971	3.5
Science	Edward W. Monroe	B.S. Salem State College 1967	2
Science	Wilfred J. Robin, Jr.	B.A. Southeastern Mass. Tech.	Resigned 6/30/71
Science	Stephen H. Meline	A.B. Boston University 1970	1
Science	Walter D. Clark	B.S. Texas A & M University 1963	1
Science	Harold W. Hutchins	B.A. University of N.H. 1968	.5
Social Studies	Joseph Sherry	M.Ed. Salem State College 1967	8
Social Studies-Science	Herman T. Diehl, Jr.	B.S. University of Maine 1961	3

Social Studies Dept. Head Jr. High	Minas Dakos	M.Ed. Salem State College 1969	8
Social Studies	Marilyn Hershfield	M.A. Boston University 1946	4
Social Studies	Gerry J. Hull	A.B. University of Mass. 1965 M.A. Salem State College 1971	6
Social Studies	Robert P. Ruszkowski	B.S. Salem State Teachers' College '65	6
Social Studies	David G. Buckley	B.A. Gordon College 1963	5
Social Studies	George P. Michaleas	B.S. Salem State College 1966	4
Social Studies	Stephen E. Denihan	A.B. Merrimack College 1963	2
Social Studies	David E. Morse	B.S. Springfield College 1968	3
Social Studies	Judith A. Murphy	B.S. Boston State 1969	Resigned 6/30/71
Social Studies	Richard H. Olson	B.S. St. Lawrence University '66 M.A. Middlebury College 1967	1
Social Studies	Jeffrey L. Hogan	B.A. University of N.H. 1969 M.A. University of N.H.	Began 9/1/71
Social Studies	Wayne C. Sylvester	B.A. Bridgewater State 1969 M.S. University of Wisconsin '71	Began 9/1/71
Math Dept. Head H.S.	Arnold G. Zins	B.A. Amherst College 1964	12
Math Dept. Head Jr. H.	Raymond L. MacNeil	M.Ed. Salem State College 1967	9
Mathematics	Charles R. Stortstrom	M.Ed. Salem State College 1970	Resigned 12/1/71
Mathematics	Alan L. Mason	B.S. Salem State College 1965	4
Mathematics	David D. Moore	M.Ed. Clarkson College 1970	4
Mathematics	David H. Bickum	M.Ed. Western Conn. State College	2
Mathematics	Janice M. Hegan	B.A. Salem State College 1970	1

DIRECTORY OF SCHOOL STAFF (Continued)

Position	Name	Training	Total Years at Pentucket
Mathematics	Nancy A. Brown	B.Ed. Bridgewater State 1964	3
Mathematics	George J. DeLawrence	B.S. Salem State College 1958	3
Mathematics	Nelda I. Krukonis	B.S. Salem State College 1970	1
Mathematics	Frank J. Orlando	B.A. Salem State College 1970	1
Mathematics	Joyce E. Young	B.Ed. Plymouth State College 1968	3
Mathematics	Dana B. Allison	B.A. Salem State College 1970	Began 12/6/71
Math/Science	John J. McGovern	B.S. Northeastern University 1967	Began 9/1/71
Commercial Dept. Head	John D. Ricker	B.E. Plymouth State College 1965	3
Commercial	William T. Loughlin	B.B.S. New Hampshire College 1966	4
Commercial	Donna Lynch	B.S. Salem State College 1969	2
Commercial	Kathleen M. Guenette	B.S. Salem State College 1970	1
Industrial Arts Woodworking	James D. Schultz	B.S. Fitchburg State College 1961	10
Industrial Arts Mech. Drawing	Donald L. Pinciaro	B.S. Fitchburg State College 1964	7
Industrial Arts	Michael A. Babin	B.Ed. Keene Teachers College 1969	3
Industrial Arts	Daniel T. McCarthy	B.S. Fitchburg State College 1969	2
Industrial Arts	Gene A. Pisano	B.A. North Adams State College	1
Home Economics	Mary V. Coder	B.S. Simmons College 1941	5

Home Economics	Jean H. Lowe	B.S. Framingham State College 1969	2
Home Economics	Andrianne Duggan	B.S. Villa Maria College 1968	Resigned 6/30/71
Home Economics	Lynne M. Drummey	B.S. University of Colorado 1963	Began 9/1/71
Vocal Music	Frank T. Esile	M. Lowell State College 1970	8
Music and Band	Robert W. Howard	B.S. Lowell State College 1962	5
Vocal Music	Leon E. Renaud	B.S. Music Ed. Lowell State College '62	5
Art Dept. Head	Nancy A. Norton	M.A.T. Assumption College 1962	5
Art	Diana M. Leigh	B.F.A. George School Fine Arts 1955	4
Art	Diane Pichette	B.S. University of N.H. 1969	1
Librarian Sr. H.S.	Ruth N. Parker	A.B. Coker College 1942	13
Librarian Jr. H.S.	Mary E. Casey	M. Case Western Reserve University	1
Library Aide Sr. H.S.	Dorothy J. Whiting		4
Library Aide Jr. H.S.	Elizabeth M. Baer	B.A. Duke University 1943	2
Special Education	Devorah Clark	B.S. Florida State University	1

1971 - 1972
SCHOOL CALENDAR

1971		
September		
7, 8	Tues.-Wed.	Orientation: Planning, Correlating, Integrating
9	Thursday	School opens for Pupils
October		
11	Monday	Holiday - no school Columbus Day
25	Monday	Holiday - no school Veterans' Day
November		
12	Friday	Schools closed - Teachers' In-Service Ends 1st quarter – 44 days
24	Wednesday	Schools close at noon for Thanksgiving holiday
29	Monday	Schools open
December		
22	Wednesday	Schools close end-of-day for the Christmas holidays
1972		
January		
3	Monday	Schools open
28	Friday	Ends 2nd quarter – 46 days
February		
18	Friday	Schools close for Winter vacation
28	Monday	Schools open
March		
31	Friday	Good Friday - Schools closed
April		
14	Friday	Schools close for Spring vacation Ends 3rd quarter – 49 days
24	Monday	Schools open
May		
2, 3, 4		Senior High Eval.: NEACSS
29	Monday	Schools closed - Memorial Day Observance
June		
9	Friday	Last day for Seniors
9	Friday	Baccalaureate
11	Sunday	Graduation
20-21-22		Final Exams
23	Friday	Last day of School (Half-day) Ends 4th quarter – 44 days
183 days		

PENTUCKET REGIONAL DISTRICT
1972 BUDGET

ADMINISTRATION

SCHOOL COMMITTEE:	
Salaries, Professional	$ 1,700.00
Contracted Services	5,320.00
Supplies and Materials	500.00
Other Expenses	1,315.00
SUPERINTENDENT'S OFFICE	
Salaries, Professional	22,025.00
Salaries, Office	10,109.00
Contracted Services	150.00
Supplies and Materials	1,200.00
Other Expense	800.00

INSTRUCTION

SUPERVISION	
Supervision: Salaries, Prof.	18,218.00
Supplies and Materials	600.00
PRINCIPAL'S OFFICE	
Administrative Salaries	67,000.00
Office Clerical Salaries	20,738.00
Contracted Services	6,135.00
Supplies and Materials	7,366.00
Other Expense	5,565.00
TEACHING	
Salaries, Professional	875,000.00
Salaries, Non-Professional	11,355.00
Summer School Salaries	900.00
Contracted Services	3,835.00
Supplies and Materials	40,000.00
Teacher Travel and Dues	2,699.00
TEXTBOOKS	
Textbooks and Workbooks	18,172.00

INSTRUCTIONAL MEDIA INCLUDING LIBRARY	
Salaries, Professional	27,578.00
Contracted Services (Rebinding)	275.00
Supplies and Materials	3,500.00
Other Expensé	250.00
AUDIO VISUAL (INSTRUCTIONAL MEDIA)	
Supplies	8,000.00
GUIDANCE SERVICES	
Salaries, Professional	57,500.00
Salaries, Secretaries	9,066.00
Contracted Services	150.00
Supplies and Materials	1,621.00
Other Expenses (Travel)	470.00

OTHER SCHOOL SERVICES

ATTENDANCE	
Salaries, Non-professional	625.00
HEALTH SERVICES	
Salaries, Professional	14,094.00
Supplies and Materials	300.00
Other Expenses (Travel)	100.00
OPERATION OF SCHOOL BUSES	
Salaries, Non-professional	
Police Duty	600.00
TRANSPORTATION CONTRACTED SERVICES	
	127,720.00
FOOD SERVICES	
Salaries, Non-Professionl	5,200.00
ATHLETICS	
Salaries, Professional	16,946.00
Contracted Services	6,619.00
Supplies and Materials	6,789.00
Other Expenses: Membership Dues	254.00

OTHER STUDENT BODY ACTIVITIES	
Salaries, Professional	1,961.00
Contracted Services	1,160.00

OPERATION & MAINT. OF PLANT

CUSTODIAL SERVICES	
Salaries, Non-professional	89,547.00
Supplies and Materials	6,800.00
HEAT OF BUILDINGS	17,000.00
UTILITY SERVICES	
Supplies and Materials	25,505.00
MAINTENANCE OF GROUNDS	
Contracted Services	12,000.00
Supplies and Materials	1,800.00
MAINTENANCE OF BUILDINGS	
Salaries, Non-professional	8,900.00
Contracted Services	13,000.00
Supplies and Materials	4,500.00
Other Expenses	400.00
MAINTENANCE OF EQUIPMENT	
Contracted Services	5,820.00
Supplies and Materials	750.00

FIXED CHARGES

Employment Retirement	24,000.00
Insurance Program	32,200.00
Debt Service (Current Loans)	9,000.00

COMMUNITY SERVICES

CIVIC ACTIVITIES	
Keep fields in shape for summer use	500.00

ACQUISITION OF FIXED ASSETS

ACQUISITION OF EQUIPMENT	
Library Books - Junior High School	4,000.00
Equipment - Junior High School	4,000.00
Library Books - Senior High School	4,000.00
Equipment - Senior High School	12,800.00
REPLACEMENT OF EQUIPMENT	6,869.00

DEBT SERVICE AND RETIREMENT

Debt Retirement (Principal, Long Term)	204,000.00
Debt Service (Interest, Long Term)	78,917.50
	$1,977,788.50

PENTUCKET REGIONAL SCHOOL DISTRICT
1972 BUDGET

COST DISTRIBUTION

Student Enrollments, by Towns and Percentage of Enrollment
October 1, 1971

			% of Total
Groveland	687	=	45.4666%
Merrimac	533	=	35.2747%
West Newbury	291	=	19.2587%
	1511		100.0000%

Budget for 1972		$1,977,788.50
LESS:		
Estimated Receipts	245,469.25	
Transfer from Excess & Deficiency	25,319.25	
Total used to decrease '72 assess.		270,788.50
Total to be raised		$1,707,000.00

Assessment to Towns, based on Agreement:

	1971	1972
Groveland's Share	$725,228.58	$776,114.86
Merrimac's Share	524,835.94	602,139.13
West Newbury's Share	294,756.48	328,746.01
	$1,544,821.00	$1,707,000.00

PENTUCKET REGIONAL SCHOOL DISTRICT

TREASURER'S REPORT

Cash Balance January 1, 1971		$ 148,085.86

RECEIPTS

Assessment to the Towns	$1,544,821.00	
Comm. of Mass. Reimbursements	210,192.25	
U.S. Government Grants	10,928.00	
Payroll Deductions	377,039.18	
School Lunch Program Fund	105,441.30	
Athletic Program Fund	3,557.51	
Tuition	32,600.00	
Rent	55.00	
Miscellaneous Revenues	8,685.89	
Refunds	128.43	
Unclaimed checks	77.60	
Int. on Certif. of Deposit	212.33	
Sale of Rev. Anticipation Loans	700,000.00	2,993,738.49
		$3,141,824.35

EXPENDITURES

Maintenance & Operation	$1,514,156.07
Amortization - Debt & Interest	300,065.00
Payroll Deduction Payments	377,063.46
School Lunch Program Fund	115,908.70
Athletic Program Fund	6,234.11
P.L. 89-10 Title II	1,204.42

P.L. 874	907.65	
School construction	980.00	
Estimated Receipts	30.00	
Revenue Anticipation Notes	700,000.00	$3,016,549.41
Cash Balance December 31, 1971		$ 125,274.94

RECEIPTS

TOWN ASSESSMENTS:		
Groveland	$ 725,228.58	
Merrimac	524,835.94	
West Newbury	294,756.48	$1,544,821.00
COMM. OF MASS. REIMBURSEMENT:		
Construction Grant	$ 131,179.25	
Transportation	74,556.00	
Special Education	4,457.00	210,192.25
U.S. GOVERNMENT GRANTS:		
Public Law No. 89-10 Title II	1,197.00	
Public Law No. 874	9,731.00	10,928.00
PAYROLL DEDUCTIONS:		
Pioneer Credit Union	$ 107,152.00	
Teachers' Retirement Fund	45,616.71	
Essex County Retirement Fund	8,895.41	
Federal Withholding Tax	149,965.90	
Massachusetts Withholding Tax	37,851.69	
Blue Cross-Blue Shield	17,821.54	
Life Insurance	422.40	
United Fund	506.00	
Mutual of New York Insurance	2,340.00	
New York Life Insurance	998.40	
Horace Mann Insurance	520.00	
P.A.T. Dues	4,949.13	
		$ 377,039.18
SCHOOL LUNCH PROGRAM FUND:		
Sale of Food	67,034.77	
U.S.D.A. Reimbursements	38,406.53	
		105,441.30

ATHLETIC PROGRAM:		
Sale of Tickets		3,557.51
TUITION:		
Payment of Out-of-Town Students		32,600.00
RENT:		
Rental of Cafeteria and Auditorium		55.00
MISCELLANEOUS REVENUES:		
Industrial Arts Fees	784.14	
Commission on Pay Phone	74.77	
Locker Key Receipts	75.50	
Gym Locks	30.00	
Sale of Books	425.58	
Lost Books	48.72	
Vending Machine Receipts	140.00	
Driver Education Fees	6,395.50	
Summer School Fees	500.00	
Reimbursements for Sneakers	164.30	
Reimbursement for Jacket	5.75	
Reimbursement for Paper	18.04	
Reimbursement for Telephone Calls	23.59	
		8,685.89
REFUNDS:		
Magazine Subscriptions	7.95	
Broken Glass	11.15	
Paint	65.66	
Interest Payment	43.67	
		128.43
UNCASHED CHECKS:		77.60
INTEREST ON CERTIF. OF DEPOSIT:		212.33
TEMPORARY LOANS:		
Sale of Revenue Anticipation Notes:		
Jan. 20, 1971 - 122 day	300,000.00	
Apr. 5, 1971 - 107 day	200,000.00	
July 2, 1971 - 144 day	200,000.00	
		700,000.00
Total Receipts Year Ended December 31, 1971		$2,993,738.49

EXPENDITURES

MAINTENANCE & OPERATION:

ADMINISTRATION

SCHOOL COMMITTEE:		
Salaries, Professional	$ 1,600.00	
Contracted Services	6,211.52	
Supplies and Materials	409.68	
Other Expenses	1,014.97	
SUPERINTENDENT'S OFFICE:		
Salaries, Professional	20,665.00	
Salaries, Office	9,270.18	
Contracted Services	300.00	
Supplies and Materials	1,164.86	
Other Expense	764.53	
		41,400.74

INSTRUCTION

SUPERVISION:		
Salaries, Professional	15,326.14	
Supplies and Materials	662.99	
PRINCIPALS' OFFICES:		
Administrative Salaries	61,849.22	
Clerical Salaries	19,000.00	
Contracted Services	6,331.27	
Supplies and Materials	5,383.61	
Other Expense	1,233.96	
TEACHING:		
Salaries, Professional	773,391.43	
Salaries, Non-Professional	5,164.29	
Summer School Salaries	600.00	
Contracted Services	1,393.26	
Supplies and Materials	29,104.69	
Teacher Travel and Dues	822.31	
TEXTBOOKS:	17,069.51	

INSTRUCTIONAL MEDIA/LIBRARY		
Salaries, Professional	24,891.27	
Contracted Services	408.50	
Supplies and Materials	2,984.49	
Other Expense	126.55	
AUDIO VISUAL:		
Supplies and Materials	6,451.37	
GUIDANCE SERVICES:		
Salaries, Professional	53,171.89	
Salaries, Secretaries	8,693.60	
Contracted Services	150.00	
Supplies and Materials	1,482.46	
Other Expenses	248.30	
		1,035,941.11

OTHER SCHOOL SERVICES

ATTENDANCE:		
Salaries, Non-Professional	500.00	
HEALTH SERVICES:		
Salaries, Professional	12,907.59	
Supplies and Materials	237.65	
Other Expenses	36.70	
OPERATION OF SCHOOL BUSES:		
Police Duty	210.00	
Regular Contracted Transportation	120,692.50	
ATHLETICS:		
Salaries, Professional	13,851.21	
Contracted Services	8,446.75	
Supplies and Materials	6,601.38	
Other Expenses	279.10	
OTHER STUDENT BODY ACTIVITIES:		
Salaries, Professional	830.75	
Contracted Services	755.07	
		165,348.70

OPERATION & MAINTENANCE OF PLANT

CUSTODIAL SERVICES:		
Salaries, Non-Professional	81,151.40	
Supplies and Materials	6,753.99	
HEAT OF BUILDINGS:	18,517.40	
UTILITY SERVICES:	27,172.36	
MAINTENANCE OF GROUNDS		
Contracted Services	9,080.25	
Supplies and Materials	1,673.92	
MAINTENANCE OF BUILDINGS:		
Salaries, Non-Professional	8,300.59	
Contracted Services	11,382.94	
Supplies and Materials	5,068,35	
Other Expenses	300.00	
MAINTENANCE OF EQUIPMENT:		
Contracted Services	7,086.71	
Supplies and Materials	699.76	
		177,187.67

FIXED CHARGES

Employment Retirement	21,175.99	
Insurance Program	34,713.07	
Debt Service (Current Loans)	7,097.67	
		62,986.73

COMMUNITY SERVICES

CIVIC ACTIVITIES:	39.75

ACQUISITION OF FIXED ASSETS

ACQUISITION OF EQUIPMENT:	
Library Books - Jr. High School	3,271.31
Equipment - Jr. High School	4,424.89

Library Books - Sr. High School	3,795.41	
Equipment - Sr. High School	16,404.35	
REPLACEMENT OF EQUIPMENT:		
	3,355.41	
		31,251.37
Total Expenditures for Main. & Oper.		$1,514,156.07
AMORTIZATION:		
Payment of Principal	213,000.00	
Payment of Interest	87,065.00	
		300,065.00
PAYROLL DEDUCTION PAYMENTS:		
Pioneer Credit Union	107,152.00	
Teachers Retirement Fund	45,616.71	
Essex County Retirement Fund	8,895.41	
Federal Withholding Tax	149,965.90	
Mass. Withholding Tax	37,851.69	
Blue Cross-Blue Shield	17,805.54	
Life Insurance	421.08	
United Fund	506.00	
Mutual of New York Insurance	2,340.00	
New York Life Insurance	960.00	
Horace Mann Insurance	600.00	
P.A.T. Dues	4,949.13	
		377,063.46
SCHOOL LUNCH PROGRAM FUND:		
Salaries	41,218.18	
Food	67,068.85	
Other	7,621.67	
		115,908.70
ATHLETIC PROGRAM FUND:		
Payroll	4,792.54	
Equipment	652.89	
Food	140.63	
Fees for Tournaments & Dues	85.00	

Amesbury's share of		
Football Game at PRS	383.75	
Transportation	179.30	
		6,234.11
PUBLIC LAW No. 874:		
Equipment and Repairs:		907.65
PUBLIC LAW No. 89-10:		
Subscriptions		1,204.42
SCHOOL CONSTRUCTION:		
Equipment		980.00
ESTIMATED RECEIPTS:		
Refund of Driver Education Fee		30.00
REVENUE ANTICIPATION NOTES:		
Note due May 21, 1971	300,000.00	
Note due Aug. 20, 1971	200,000.00	
Note due Nov. 22, 1971	200,000.00	
		700,000.00
Total Exp. yr ended Dec. 21, 1971		$3,016,549.41

PENTUCKET REGIONAL SCHOOL DISTRICT

BALANCE SHEET DECEMBER 31, 1970

GENERAL ACCOUNTS

ASSETS		LIABILITIES	
CASH:		REVOLVING FUNDS:	
General	$125,274.94	School Lunch Fund	$ 4,013.28
Petty	50.00	Athletic Fund	190.11
		Reserve for Petty Cash	50.00
		Tailings-Unclaimed Checks	192.83
		School Construction	2,002.99
		P.L. 874	8,823.35
		New York Life Ins.	236.80
		Mutual of New York Ins.	115.00
		Horace Mann Ins.	20.00
		Blue Cross-Blue Shield	18.61
		Life Insurance	1.42
		Surplus Revenue	109,660.55
	$125,324.94		$125,324.94

DEBT ACCOUNTS

Net Funded or Fixed Debt	$2,054,000.00	School Construction Loans:	
		October 1, 1955	$ 4,000.00
		January 15, 1957	300,000.00
		December 1, 1957	245,000.00
		December 15, 1965	700,000.00
		December 15, 1966	805,000.00
	$2,054,000.00		$2,054,000.00

SYDNEY A. O'NEILL, Treasurer

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